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ANIIDCO

RFP for appointment of consultant for development of diving and marine tourism in A&N islands,

CORRIGENDUM

With reference to the Request for Proposal (RFP) invited for appointment of consultant for development of diving and marine tourism in A&N islands, responses to the pre-bid queries have been hosted in the e-procurement portal i.e., https://eprocure.andamannicobar.gov.in and also hosted in the ANIIDCO's website https://aniidco.and.nic.in

Second round of pre-bid meeting will be held at **04.00 pm on 05.11.2026,** the bidders may submit any additional pre-bid queries if any by **03.00 pm on 04.11.2026** to email id: aniidco@gmail.com

The last date for submission of online bids has been extended to **03.00 pm on 27.11.2026** and the technical bids will be opened on the same day i.e **27.11.2026** at **03.30 pm**.

General Manager (Projects)

F. No. 1-1880/ANIIDCO/Projects/ 2026-27/4179 Dt. 30.10.2026

महाप्रबंधक (परियोजनाएं)
General Manager (Projects)
अनिद्वको लिमिटेड, श्री विजयपुरम
ANIIDCO Ltd., Sri Vijaya Puram

ANDAMAN AND NICOBAR ISLANDS INTEGRATED DEVELOPMENT CORPORATION LTD
(A Government undertaking)
CIN: U74999AN1988SGC000028, GSTIN: 35AACCA4070B1ZB

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ANIIDCO

Response to Pre-Bid queries

With reference to the RFP invited for appointment of consultant for development of diving and marine tourism in A&N islands, the response to the clarifications are as under:

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
1.	Page 15 to 18 3.3 Scope Of Work	Task 3: Preparation Of Development Potential Report Task 4: Preparation Of Detailed Project Report Including Detailed Development Plan, Approvals & Clearances, Risk Analysis, Financial Feasibility Report, Business Plans. Task 5: Formulating Implementation & Operational Strategy, Detailed Costing and Financial Structuring, Investment Strategy for Identified Projects.	Tasks 3, 4, and 5 contain related requirements concerning development options, financial feasibility, cost estimates, project structuring, and implementation planning. We understand the intended workflow to be as follows: • **Task 3 (Development Potential Report):** Focuses on destination-level baseline potential, strategy, identification of potential projects, and broad cost estimates. • **Task 4 (Detailed Project Report):** Focuses on pre-feasibility/financial feasibility, risk analysis, statutory clearances, and DPR preparation for shortlisted/priority projects. • **Task 5 (Implementation & Investment Strategy):** Focuses on transaction structuring, PPP/procurement frameworks, and market investment strategies for the identified priority projects. Kindly confirm if our understanding of this progression is correct. To enable accurate resource allocation and financial bidding, kindly clarify the **indicative or maximum number of priority projects expected** to be taken up for Detailed Project Reports (DPRs), detailed financial modeling, and transaction/PPP structuring under Tasks 4 and 5.	Please refer addendum to Section 3: Terms of Reference.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
2.	Page 17	TASK 4: Detailed Project Report The DPR shall be prepared as an integrated transaction and implementation document based on the baseline assessment, market sounding, financial analysis, Detailed Development Plan, Business plans and specialist technical outputs. Detailed engineering drawings, statutory designs, technical certifications, environmental impact documentation and professional sign-offs required under applicable laws shall be prepared/certified by the relevant appointed specialist agencies, consultants or implementation contractors, as applicable.	To enable bidders to estimate the level of effort, expert inputs, person-months and associated costs required for DPR preparation, and to facilitate a standardized and comparable basis for preparation of technical and financial proposals, we suggest that an indicative/maximum number of projects be specified for which detailed DPRs are to be prepared (e.g., up to 10 priority projects). This would provide a common basis for all bidders to assess the quantum of work and minimize variations in bid assumptions. Further, kindly clarify whether the intended approach is that the **Consultant will conceptualize and define the projects at a preliminary level**, including the proposed project components, development concept, broad technical requirements, preliminary quantities/capacities and broad cost estimates, while **detailed surveys (including geotechnical survey, marine surveys), investigations, engineering designs/tender drawings, statutory designs, technical certifications and other specialist technical outputs will be undertaken by separately appointed specialist agencies/consultants or the implementation contractor, as applicable.** We understand that the appointment cost of such specialist agencies/technical investigations will be **borne separately by the Authority**. Kindly confirm/ Based on the outputs of the specialist agencies, the Consultant will take projects forward through project structuring, prioritization and phasing, financial/viability assessment, PPP/EPC strategy, procurement packaging, and preparation of the requisite bid/procurement documentation. Kindly confirm. This clarification will enable bidders to appropriately assess the extent of technical inputs and level of effort required under the DPR scope.	Please refer addendum to Section 3: Terms of Reference.

<table>
<tr><th>S. No.</th><th>Page No. / RFP Reference</th><th>Relevant Clause</th><th>Query / Requested Amendment</th><th>Response</th></tr>
<tr>
<td>3</td>
<td>Page 20

3.4 Deliverables & Timelines</td>
<td>
<table>
<tr><th>Task</th><th>Duration</th><th>Milestone</th><th>Payment</th></tr>
<tr><td>1. Inception Report</td><td>T₀ + 01 week</td><td>On approval of Inception Report</td><td>5%</td></tr>
<tr><td>2. Baseline Assessment Report</td><td>T₀ + 04 weeks</td><td>On submission & acceptance of Baseline assessment report</td><td>10%</td></tr>
<tr><td>3: Development Potential report</td><td>T₀ + 08 weeks</td><td>On submission & acceptance of Development Potential report</td><td>10%</td></tr>
<tr><td>4. Detailed Project Report including Detailed Development Plan, Approvals & Clearances, Risk Analysis, Financial Feasibility Report, Business Plans.</td><td>T₀ + 14 weeks</td><td>On Submission & approval of Detailed Project Report</td><td>20%</td></tr>
<tr><td>5: Implementation and operational Strategy</td><td>T₀ + 20 weeks</td><td>On submission of implementation and operation guideline Report</td><td>10%</td></tr>
<tr><td>6: Appointment of PPP /EPC contractor</td><td>T₀ + 52 weeks</td><td>On signing of agreement with PPP/ EPC contractor</td><td>15%</td></tr>
</table>
</td>
<td>The RFP provides for a lump-sum consultancy fee with percentage-based milestone payments. However, the level of effort required for Task 6 – Appointment of PPP/EPC Contractor and Task 7 – Project Management Consultancy (PMC) during constructionwill depend on the projects ultimately prioritized, approved and taken forward following completion of the DPR and development plan. Since the detailed scope and level of PMC inputs are not clearly defined at this stage, it may be difficult for bidders to estimate the expert requirements, person-months, meetings, reviews, reporting and coordination activities that may be required during the PMC period.

Kindly consider structuring the payment mechanism such that Tasks 1–5 are paid on a milestone basis against defined and accepted deliverables, while Tasks 6 and 7 are treated as input/resource-based implementation support.The bidders may quote a lump-sum fee for Tasks 1–5, while for Tasks 6 and7, the Authority may specify the indicative expert categories andtentative/maximum person-month requirements, against which bidders mayprovide expert-wise/person-month-wise remuneration rates.

The actual expert inputs for Tasks 6 and 7 may thereafter be deployed withthe Authority’s approval and reimbursed based on the actual person-months/inputs utilized, against the agreed expert-wise rates. OPEs for input-basedpayment tasks associated with these input-based activities may alsobe reimbursed at actuals, subject to the Authority’s approval and applicablesupporting documentation. Any additional expert support required duringimplementation may similarly be deployed with the Authority’s approval atthe agreed rates.</td>
<td>Please refer addendum to Section 3: Terms of Reference.</td>
</tr>
</table>

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
		7: Project Management Consultancy (PMC) during construction | T_0 + 156 weeks | The payment for PMC charges will be made on quarterly basis in equal installments. | 30% **Total** | **100%**	This approach would provide greater clarity for bidders in estimating theconsultancy fee, while allowing the Authority flexibility to determine the extent of PPP/EPC support and PMC inputs based on the projects finally taken forward for implementation.	
4	Page 20	3.4 DELIVERABLES & TIMELINES	The scope of DPR preparation and subsequent **PPP/EPC appointment is project-specific,** and the number of projects to be taken forward may only be determined following the assessment and prioritization stages. Kindly consider providing for **pro-rata milestone-based payments** for DPR preparation and PPP/EPC appointment support, linked to the number of projects actually taken forward, rather than a fixed payment against a predetermined number of projects.	Please refer addendum to Section 3: Terms of Reference.
5	Page 22	Team composition Diving Expert Educational Qualification: Master's in marine biology / Oceanography / Environmental Science Civil / Coastal / Marine Engineering (for infrastructure projects) Experience in Eligible Assignments: PADI / SSI / NAUI / CMAS certification (Instructor or Divemaster level)	Considering that the Diving Expert's role is primarily expected to cover diving tourism operations, diving site assessment, diver safety, standards/protocols, training/certification ecosystem and technical inputs for development of diving tourism, it may be difficult to identify professionals meeting both the specified academic qualification and the prescribed diving certification at the required experience level. Kindly consider allowing a **professionally certified diving specialist with substantial experience in diving tourism, diving operations and safety, supported by recognized PADI/SSI/NAUI/CMAS certification at Instructor/Divemaster level, to qualify irrespective of the specific academic degree**, subject to meeting the prescribed professional experience requirements.	Please refer addendum to Section 3: Terms of Reference.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
6.		Team Leader / Tourism Planning Expert (International) Master's Degree in Tourism Planning, MBA Tourism/ Urban Planning, Marine Engineering/ Coastal Engineering	Kindly allow experts with a **Master's Degree in Urban and Regional Planning / City Planning / Regional Planning / Tourism Planning or other equivalent degree**, subject to meeting the prescribed professional experience requirements. This would enable participation of suitably qualified tourism and destination planning professionals with relevant expertise. Further, since the assignment is a **national-level assignment**, with payments/contracting in **INR** and the **Team Leader to be proposed by the lead firm**, we understand that **Indian experts with relevant international experience (i.e. across more than three countries) will be considered eligible as International Experts**, and that **foreign nationality shall not be mandatory** for this position.	Please refer addendum to Section 3: Terms of Reference.
7.	Page 21	Note: 1. The maximum age of the team member shall be maximum 55 years	Kindly reconsider the maximum age criterion of 55 years for key personnel. Since the assignment requires highly specialized experience in diving, marinetourism, destination planning, PPP and coastal development, it is suggestedthat evaluation be based on qualification, relevant experience anddemonstrated competency rather than an age ceiling.	Please refer addendum to Section 3: Terms of Reference.
8.	Page 17	TASK 4: Approvals and Clearances The consultant shall also provide full support (documentation, technical input, preparing various forms & reports, etc.) in obtaining CRZ, Environmental, Forest Clearances, Defense Clearance etc., wherever required for the planned Projects.	Consultant's role in statutory approvals shall be limited to identification and applicability assessment of statutory approvals, preparation of an approval's roadmap and documentation checklist, coordination and integration of observations/studies in feasibility studies and investment strategies, while preparation, certification and statutory responsibility for EIA/CRZ/ environmental/ forest and other specialist statutory studies shall remain with the respective accredited/authorized agencies.	Please refer addendum to Section 3: Terms of Reference.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
9.	Page 19	Task 5: Investment Strategy • Develop financial models for identified projects, including capital cost estimates, operational costs, revenue streams such as user fees/ticketing, tourism services and financial viability assessment. • Prepare PPP structuring options, including concession frameworks, revenue sharing mechanisms, risk allocation, and viability gap support where required, for projects such as underwater observatory, liveaboard operations, and eco-tourism initiatives	Kindly consider limiting the detailed costing, financial modelling, financialstructuring, PPP/transaction framework, pre-feasibility and investment readiness assessment under Task 5 to the **priority projects shortlisted/approved by the Authority**, instead of undertaking such detailed assessments for all identified projects. Further, considering the detailed nature of these activities, kindly **specify/cap the number of priority projects** for which such detailed assessment isrequired, preferably up to **5 projects**. This would enable the Consultant to appropriately assess the **level of effort, manpower, technical resources and time requirements** for the assignmentand undertake the financial and investment analysis at the required level ofdetail. It would also facilitate **realistic estimation of project costs** andtimelines and ensure focused assessment of projects identified by theAuthority as having priority for implementation/investment.	Please refer addendum to Section 3: Terms of Reference.
10.	Page 23	4.1 Pre-qualification criteria 2. Technical Capacity (70%) c. Out of the consultancy assignment mentioned above the applicant must have prior experience in preparation of Detailed Project Reports (DPRs) for at least 02 projects in diving/ marine/coastal tourism (30%)	Considering that the scope of the present assignment includes significantcomponents relating to **project feasibility assessment,project conceptualization, development planning, financial viability, project structuring, investment strategy and PPP/EPC transaction/procurement advisory, kindly consider allowing experience in DPRs/ project conceptualization/ feasibility assessments i**nvolving broad project costing and financial viability assessment, in addition to detailed DPR experience,for meeting the above eligibility requirement. Thus, we request you to kindlymodify it as below: c. Out of the consultancy assignment mentioned above the applicant musthave prior experience in preparation of	No change proposed

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
			Detailed Project Reports (DPRs)/**project conceptualization/ Financial feasibility assessment/ transaction advisory** for at least 02 projects in diving/ marine/coastal tourism (30%)	
11.	Page 24 Clause 4.2 Evaluation	The bidder should have undertaken advisory/consulting services in India for at least seven projects involving development planning/preparation of DPR for tourism sector projects including at least 02 projects in diving/ marine/coastal tourism with Central Govt / State Govt/ PSUs / Government authority /corporation/SPV, with theconsultancy fee for each project being not less than ₹2.40 crore in the last 07 years (5 marks)	The evaluation criteria refer to "development planning/preparation of DPR"for tourism sector projects. We understand that projects involving either **(i) tourism destination/development planning** including projectconceptualization and feasibility assessment in the tourism sector, **or (ii) preparation of DPRs for tourism-sector projects,** shall be considered eligible,subject to the prescribed consultancy fee and client requirements. Kindly confirm. Further, to enable participation of firms with substantial and relevant tourismsectorexperience, we request that the minimum consultancy fee threshold be **revised from ₹2.40 crore to ₹1.50 crore** for the requisite seven projects. This will allow us to showcase the most relevant projects, directly aligned withthe scope of the current assignment.	Please refer addendum to Section 4: Clause 4.2: Evaluation
12.	Page 26 Clause 4.2.4	Method of Selection: Quality and Cost Based Selection (QCBS) Total points = 70/100 x T (s) + 30/100 x LEC/EC, where T (s) stands for technical score EC stands for Evaluated Cost of the financial proposal. (Responsive commercial bid of the bidder) LEC stands for Lowest Evaluate	Considering the specialised and technically intensive nature of the assignment, involving **project feasibility, marine/coastal tourism planning, financial viability, project structuring and PPP/EPC advisory**, kindly consider revising the QCBS weightage from **70:30 to 80:20 (Technical: Financial)** to place greater emphasis on the technical capability and quality of the proposed approach and team.	No changes proposed

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
13.	Page 71	**4.5 Resident Project Manager:** The Consultant shall ensure that at all times during the Consultant'sperformance of the Services a resident project manager, acceptable to the "Employer", shall take charge of the performance of such Services	Clause 4.5 requires the Consultant to ensure a **Resident Project Manager at all times during performance of the Services.** However, the assignmentappears to be deliverable-based with varying levels of field andimplementation-stage inputs. Kindly clarify whether **continuous on-site deployment of a Resident Project Manager is required throughout the entire contract period** or whether on-site deployment may be aligned with therequirements of the respective deliverables and project implementationstages.	No change proposed
14.	Page 77	10. Liquidated Damages 10.3 The liquidated damages shall be applicable under following circumstances: (a) If the deliverables are not submitted as per schedule as specified in clause 6.3, the Consultant shall be liable to pay 0.5% of the total cost of the services for delay of each week or part thereof. (b) If the deliverables are not acceptable to the Employeras mentioned in Clause 6.3 (e), and defects are notrectified to the satisfaction of the Employer within 15days of the receipt of the notice, the Consultant shall beliable for Liquidated Damages for an amount equal to0.5% of total cost of the services for every week or part thereof for the delay.	We understand that the liquidated damages for delay shall apply only where delay is solely attributable to the Consultant and shall exclude delays arising from the Authority, third-party specialist agencies, statutory authorities, non-availability of information/data, force majeure, delayed approvals/decisions or other circumstances beyond the Consultant's reasonable control. Kindly confirm.	No change proposed.
15.	Page no. 3 Section 1: Data Sheet, S.no 4,	Proposal submission deadline 06.11.2026, 3.00 pm	We respectfully request the Authority to allow a minimum period of **four weeks between the date of issuance of the pre-bid responses** and the proposal submission deadline. Since the responses may clarify or modify critical aspects of the assignment, including the scope of services, number of DPRs and Transaction Advisory packages, PMC	The last date for submission of technical bids has been extended to **03.00 pm on 27.11.2026**. Please refer addendum.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
			requirements, deployment of resources and engagement of specialised agencies, bidders would require adequate time to assess their implications and suitably revise their technical and financial proposals. The requested extension would facilitate informed participation and enable submission of complete, responsive and competitive proposals.	
16	Pages 13-14 Section 3.3: Scope of Work	The RFP provides that specialised studies, surveys, certifications and technical designs will be undertaken by appropriately qualified experts, consultants, institutes, laboratories, statutory consultants, certification bodies or agencies appointed/onboarded by the Authority	Kindly confirm that all specialised studies, surveys, investigations, certifications and technical designs, including marine, bathymetric, hydrographic, geotechnical, ecological, diving-safety, medical/emergency-response, artificial-reefing, underwater-engineering and related specialist services, will be undertaken by suitably qualified specialist agencies separately appointed and paid for by the Authority. We understand that the Consultant's role will be limited to identifying the required specialist inputs, preparing the Terms of Reference, assisting the Authority in onboarding such agencies, coordinating their activities and incorporating the relevant findings into the assignment deliverables. Kindly also confirm that the fees and expenses of such specialist agencies, including survey, investigation, testing, certification, mobilisation and statutory charges, will be borne directly by the Authority and will not form part of the Consultant's lump-sum financial proposal.	Please refer addendum to Section 3: Terms of Reference

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
17.	Page 14, 16 and 19 Section 3.3: Scope of Work, Tasks 1, 2, 4 and 6	The RFP provides that specialised studies, surveys, certifications and technical inputs, including EIA/CRZ-related inputs, will be undertaken by appropriately qualified agencies appointed or onboarded by the Authority. Task 1 requires the Consultant to prepare a Specialist Agency Onboarding Plan and assist the Authority in preparing the Terms of Reference for the EIA/CRZ consultants. Task 6 further states that the Consultant will assist the Authority in onboarding accredited environmental consultants and that the technical and statutory responsibility for EIA/CRZ documentation will remain with the appointed environmental consultant or accredited agency. However, Task 2 requires the Consultant to undertake an environmental baseline assessment. The extent of this requirement and its distinction from the detailed environmental and statutory studies to be undertaken by the appointed specialist agencies are not clearly defined.	Kindly clarify the distinction between the preliminary environmental baseline assessment to be undertaken by the Consultant under Task 2 and the detailed EIA/SIA/CRZ studies to be undertaken by the specialist agencies appointed by the Authority. We understand that the Consultant's scope under Task 2 is limited to a preliminary environmental baseline assessment based on available information, site observations and stakeholder inputs for project identification, planning and preparation of the Development Potential Report. We further understand that detailed field surveys, investigations, sampling, laboratory testing, impact assessments and preparation of statutory EIA/SIA/CRZ documentation will be undertaken by appropriately qualified and accredited specialist agencies appointed by the Authority. **Kindly confirm whether our understanding is correct**	Please refer addendum to Section 3: Terms of Reference
18.	Page 17 Section 3.3: Scope of Work, Task 4, Approvals and Clearances	The Consultant is required to identify and outline the process for obtaining approvals and clearances for the projects identified under the Development Plan. The Consultant is also required to provide support, including documentation, technical inputs and preparation of forms and reports, for obtaining CRZ, environmental, forest, defence and other applicable statutory clearances.	Kindly confirm that the Consultant's role will be limited to identifying the required approvals and clearances, outlining the applicable processes, preparing the Terms of Reference for specialist agencies, coordinating with the Authority and appointed agencies, and providing relevant project information and advisory inputs. Kindly also confirm that the preparation, signing, certification and submission of statutory studies, reports and applications, and pursuing the required approvals and clearances, will be the responsibility of appropriately qualified and accredited specialist agencies appointed by the Authority. The Consultant appointed under the present RFP will not	Please refer addendum to Section 3: Terms of Reference

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
			be responsible for independently preparing, signing, certifying or submitting statutory documentation, or for securing such approvals and clearances. **Kindly confirm whether our understanding is correct.**	
19.	Pages 14-18 Section 3.3: Scope of Work, Tasks 1, 3 and 4	The Consultant is required to identify projects and interventions through the Inception Report and Development Potential Report and prepare DPRs, business plans, cost estimates, financial analyses and implementation structures for the identified projects.	Kindly specify the maximum number of projects/packages for which DPRs are required to be prepared under the lump-sum consultancy fee, along with their indicative nature and typology. We understand that DPRs will be prepared only for projects prioritised and specifically approved in writing by the Authority after acceptance of the Development Potential Report, and not for every intervention identified during the assignment. Kindly confirm whether our understanding is correct. **Any DPR required beyond the number specified by the Authority may be treated as additional scope, with a commensurate extension of time and additional professional fees.**	Please refer addendum to Section 3: Terms of Reference
20.	Pages 18-20 Section 3.3: Scope of Work, Tasks 5 and 6,	The Consultant is required to recommend appropriate PPP / EPC implementation structures and provide Transaction Advisory and bid-process-management support for the appointment of contractors / concessionaires.	Kindly specify the maximum number of projects and separate PPP / EPC procurement packages for which Transaction Advisory and bid-process-management services are required under the lump-sum consultancy fee. Kindly clarify whether the Authority envisages a single consolidated EPC / PPP package, multiple project-specific packages, island/location-wise packages or a combination	Please refer addendum to Section 3: Terms of Reference

<table>
<tr><th>S. No.</th><th>Page No. / RFP Reference</th><th>Relevant Clause</th><th>Query / Requested Amendment</th><th>Response</th></tr>
<tr><td></td><td></td><td></td><td>of EPC and PPP packages. Kindly also clarify whether Transaction Advisory services are required for all projects for which DPRs are prepared or only for selectedprojects specifically approved by the Authority.

Please specify the number of bid processes included and the stage at which Transaction Advisory services for each package will be considered complete. Any additional package beyond the number specified by the Authority may be treated as additional scope, with a commensurate extension of time and additional professional fees.</td><td></td></tr>
<tr><td>21.</td><td>Page 21

Section 3.4 Deliverables & Timelines, Team composition,</td><td><table><tr><th>Key Personnel</th><th>Educational Qualification</th><th>Professional Experience</th><th>Experience in Eligible Assignments</th></tr><tr><td>Team Leader / Tourism Planning Expert (International)</td><td>Master's Degree in Tourism Planning, MBA Tourism/ Urban Planning, Marine Engineering/ Coastal Engineering</td><td>15+</td><td>Led the team for at least 05 destination planning of island/coastal / tourism projects

Availability: As per project requirement.</td></tr></table></td><td>Relaxation in Key Personnel Criteria requested:

We request that the Authority consider:<table><tr><th>Key Personnel</th><th>Educational Qualification</th><th>Professional Experience</th><th>Experience in Eligible Assignments</th></tr><tr><td>Team Leader / Tourism Planning Expert (International)</td><td>Master's Degree / MBA</td><td>15+</td><td>Led the team for at least 05 destination planning island / coastal / tourism projects

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<table>
<tr><th>Key Personnel</th><th>Educational Qualification</th><th>Professional Experience</th><th>Experience in Eligible Assignments</th></tr>
<tr><td>Diving Expert</td><td>Masters in Marine Biology / Oceanography / Environmental Science
Civil / Coastal / Marine Engineering (for infrastructure projects)</td><td>10+</td><td>PADI / SSI / NAUI / CMAS certification (Instructor or Divemaster level)
Availability: As per project requirement.</td></tr>
</table>
</td><td>Relaxation in Key Personnel Criteria requested:

We request that the Authority consider:
<table>
<tr><th>Key Personnel</th><th>Educational Qualification</th><th>Professional Experience</th><th>Experience in Eligible Assignments</th></tr>
<tr><td>Diving Expert</td><td>Master's Degree / MBA</td><td>10+</td><td>Experience in Marine Environmental & Sustainability / Marine Ecology
Availability: As per project requirement.</td></tr>
</table>
</td><td>Please refer addendum to Section 3: Terms of Reference</td></tr>
<tr><td>23.</td><td>Page 21

Section 3.4 Deliverables & Timelines, Team composition,</td><td>
<table>
<tr><th>Key Personnel</th><th>Educational Qualification</th><th>Professional Experience</th><th>Experience in Eligible Assignments</th></tr>
<tr><td>Tourism Infrastructure & Master Planning Expert</td><td>Masters in Planning/ Tourism with experience of planning</td><td>10+</td><td>Experience of atleast 05 destination/ master planning / tourism projects
Availability: As per project requirement.</td></tr>
</table>
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S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
24.	Page 23 Section 4: Eligibility and Evaluation Criteria, Clause 4.1: Pre-qualification Criteria, Item 2(b).	During the last seven years, the applicant must have completed at least seven consultancy projects involving the preparation of development plans/DPRs for tourism projects, with a minimum consultancy fee of ₹2.40 crore.	We request the Authority to modify the criterion as follows: "During the last **10 years**, the applicant must have completed at least **two consultancy assignments** involving the preparation of development plan / feasibility reports / DPRs for **tourism-sector projects,** with each assignment relating to a project having a minimum **project cost of ₹25 crore**. The assignments should have been undertaken for the Central Government, State Governments, PSUs, government authorities, corporations or SPVs."	No change proposed
25.	Page 23 Section 4: Eligibility and Evaluation Criteria, Clause 4.1: Pre-qualification Criteria, Item 2(c),	Out of the consultancy assignments mentioned above, the applicant must have prior experience in the preparation of Detailed Project Reports for at least two projects in diving, marine or coastal tourism.	We request the Authority to modify the criterion as follows: "During the **last 10 years**, the bidder should have successfully undertaken **Transaction Advisory services for at least four PPP** projects in **the tourism sector** having a minimum project cost of **₹25 crore** each for the Central Government, State Governments, PSUs, Development Authorities, Statutory Bodies, government authorities, corporations or SPVs. The Transaction Advisory services should have resulted in the successful selection or appointment of a concessionaire through a competitive bidding process. Out of the four qualifying PPP projects, at least one project should relate **to coastal tourism**."	No change proposed
26.	Page 24 Section 4: Eligibility and Evaluation	The bidder should have undertaken advisory/consulting services in India for at least seven projects involving	We request the Authority to modify the criterion as follows: "During the last **10 years**, the bidder should have undertaken at	No change proposed

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
	Criteria, Clause 4.2: Evaluation, Item I(i),	development planning/preparation of DPRs for tourism-sector projects, including at least two projects in diving, marine or coastal tourism, for the Central Government, State Government, PSUs, government authorities, corporations or SPVs. The consultancy fee for each project should not be less than ₹2.40 crore, and the projects should have been undertaken during the last seven years.	least **five consultancy assignments** in India involving the preparation of development plans / feasibility reports / DPRs for tourism-sector projects, with each assignment relating to a project having a minimum project cost of **₹25 crore**. Out of the **five assignments**, at least **two** should relate to diving, marine, coastal, island, eco-tourism or other comparable tourism projects. The assignments should have been undertaken for the Central Government, State Governments, PSUs, government authorities, corporations or SPVs."	
27.	Page 24 Section 4: Eligibility and Evaluation Criteria, Clause 4.2: Evaluation, Item I(ii),	The bidder should have successfully undertaken Transaction Advisory services for at least two PPP projects, each having a minimum project cost of ₹25 crore, during the last seven years for the Central Government, State Government, PSU, Development Authority or Statutory Body. At least one such PPP project should be in the diving, coastal, marine, island or tourism sector.	We request the Authority to modify the criterion as follows: "During the **last 10 years**, the bidder should have successfully undertaken Transaction Advisory services for at least **eight PPP projects** in the tourism sector having a minimum project **cost of ₹25 crore** for the Central Government, State Governments, PSUs, Development Authorities, Statutory Bodies, government authorities, corporations or SPVs. The Transaction Advisory services should have resulted in the successful selection or appointment of a concessionaire through a competitive bidding process. Out of **the eight qualifying PPP** projects, at **least four projects should relate to coastal tourism."**	No change proposed

<table>
<tr><th>S. No.</th><th>Page No. / RFP Reference</th><th>Relevant Clause</th><th>Query / Requested Amendment</th><th>Response</th></tr>
<tr><td>28.</td><td>Page 25

Clause 4.2.3 Division of Key professional Marks,</td><td>
<table>
<tr><th>Profession</th><th>Experience in relevant field</th><th>Marks</th></tr>
<tr><td rowspan="2">Team Leader/ Tourism Planning Expert</td><td>Minimum 15 years</td><td>7</td></tr>
<tr><td>20 or more years</td><td>10</td></tr>
<tr><td rowspan="2">Diving Expert</td><td>Minimum10 years</td><td>5.6</td></tr>
<tr><td>15 years and more</td><td>8</td></tr>
<tr><td rowspan="2">Tourism Infrastructure & Master Planning Expert</td><td>Minimum 10 years</td><td>5.6</td></tr>
<tr><td>15 years and more</td><td>8</td></tr>
<tr><td rowspan="2">Environmental & Sustainability/ Marine Ecology Expert</td><td>Minimum 10 years</td><td>5.6</td></tr>
<tr><td>15 years and more</td><td>8</td></tr>
<tr><td rowspan="2">Tourism Investment /PPP/Financial Expert</td><td>Minimum 10 years</td><td>5.6</td></tr>
<tr><td>15 years and more</td><td>8</td></tr>
<tr><td rowspan="2">Visitor Experience & Product Development Expert</td><td>Minimum 10 years</td><td>5.6</td></tr>
<tr><td>15 years and more</td><td>8</td></tr>
</table>
</td><td>Relaxation in Marks requested for Division of Key professional Marks:

We request that the Authority consider:

<table>
<tr><th>Profession</th><th>Experience in relevant field</th><th>Marks</th></tr>
<tr><td rowspan="2">Team Leader/ Tourism Planning Expert</td><td>Minimum 15 years</td><td>7</td></tr>
<tr><td>20 or more years</td><td>10</td></tr>
<tr><td rowspan="2">Diving Expert</td><td>Minimum10 years</td><td>5.6</td></tr>
<tr><td>12 years and more</td><td>8</td></tr>
<tr><td rowspan="2">Tourism Infrastructure & Master Planning Expert</td><td>Minimum 10 years</td><td>5.6</td></tr>
<tr><td>12 years and more</td><td>8</td></tr>
<tr><td rowspan="2">Environmental & Sustainability/ Marine Ecology Expert</td><td>Minimum 10 years</td><td>5.6</td></tr>
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<tr><td>12 years and more</td><td>8</td></tr>
</table>
</td><td>Please refer addendum to Section 4, Clause 4.2: Evaluation</td></tr>
<tr><td>29.</td><td>Page 29

FORM TECH-2, Note, Point no 1,</td><td>In support of the information, copies of completion certificates issued by Employers confirm the year and area of activity in last seven years must be enclosed and properly referenced with Page no. indicated in the format. The Work orders / Agreement / Award letters shall also be submitted and properly referenced. In respect of executed works / assignments, if completion certificates are not available, the bidder should enclose a certificate, for each of the work / assignment, duly countersigned by a chartered accountant, indicating the</td><td>Acceptance of Ongoing Assignments:

We request clarification and relaxation to allow ongoing assignments. We request that the Authority consider: "In support of the information, copies of completion certificates / work orders / commencement of work issued by Employers confirm the year and area of activity in last 10 years must be enclosed and properly referenced with Page no. indicated in the format. The Work orders / Agreement / Award letters shall also be submitted and</td><td>No change proposed</td></tr>
</table>

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
		details of the project, nature of work/assignment carried out by the consultant, amount already received.	properly referenced. In respect of executed works / assignments, if completion certificates are not available, the bidder should enclose a certificate, for each of the work / assignment, duly countersigned by a chartered accountant, indicating the details of the project, nature of work/assignment carried out by the consultant, amount already received."	
30.	Page 67 Clause 3.8	Accounting, Inspection and Auditing: The Consultant (i) shall keep accurate and systematic accounts and records in respect of the Services hereunder, in accordance with internationally accepted accounting principles and in such form and detail as will clearly identify all relevant time changes and costs, and the bases thereof, and (ii) shall periodically permit the "Employer" or its designated representative and/or the Employer, and up to five years from expiration or termination of this Contract, to inspect the same and make copies thereof as well as to have them audited by auditors appointed by the "Employer" or the Employer, if so required by the "Employer" or the Employer as the case may be.	We request that the Authority consider: "Any audit shall be subject to the following: (i) the audit shall be restricted to the engagement and shall be conducted with prior reasonable notice (ii) Employer or its authorized representatives shall execute a Non-Disclosure Agreement before such audit which shall govern the conduct of audit and any results thereof; (iii) the auditors or the representatives of Employer for the audit shall not be bidder's competitors; (iv) the audit shall not be conducted more than once in a calendar year and twice in entirety; and (v) any findings during the audit, shall be shared with Employer and be discussed and agreed mutually with Employer and bidder for its closure."	No change proposed
31.	Page 78	General Conditions, Limitation of Liability We note that there is no mention of our liability under this RFP.	Therefore, please propose the following disclaimer as part of the Pre-bid: **"In accordance with standard industry practice, our aggregate liability under this RFP and in connection with any work order / agreement and in connection with the services shall be for direct damages and shall, in all circumstances and events, be limited to one time the fees paid to us. We shall not be liable for any indirect or consequential losses".**	No change proposed
31.	Page 21 Section 3, Clause 3.4 -Team Composition, Note 1;	Maximum age of key personnel: 55 years	The prescribed ceiling may restrict participation of highly experienced specialists, particularly international tourism, marine, diving-safety and PPP experts. Kindly clarify the rationale for the age cap. Request deletion of the maximum age condition as this is not a PMU.	Please refer addendum to Section 3: Terms of Reference

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
32	Page. 6 and 24 Clauses 3.1 and 4.1.2,	The consortiumshould not consist of more than two consultant firms.	Given the multidisciplinary scope and the inclusion of long-term PMC within the same consultancy engagement, kindly permit a consortium of up to three members to enable an appropriate combination of tourism planning, marine/environmental expertise, transaction advisory and implementation/PMC capabilities. Request to permit the consortium of 3 members	Please refer addendum regarding Section 2 clause 3.1 and Section 4 clause 4.1.2 of the RFP.
33	Page 14 Section 3.3,	Preparation of a Specialist Agency Onboarding Plan.Specialist agencies may be appointed/onboarded for technical studies and certifications.	Please clarify whether ANIIDCO will appoint the specialist agencies directly or whether the Consultant may be expected to procure, contract and manage them. Also, please clarify who will bear the cost of specialist agencies such as hydrographic survey consultants, marine ecology experts, naval architects, diving-safety/certification agencies, hyperbaric and emergency-response specialists, and EIA/CRZ consultants. Are such costs to be included in the Consultant's financial proposal or funded separately by ANIIDCO? Confirm that specialist agencies, surveys, investigations, statutory fees, testing and certifications will be separately appointed and paid by the Authority. Delays or deficiencies in their outputs should entitle the consultant to corresponding time extension and should not attract liquidated damages.	Please refer addendum to Section 3: Terms of Reference
34	Page 23 Section 4, Clause 4.1.1, Item 1(a);	The Consultant have an average annual turnover of at least INR 6 crores in last three (3) consecutive financial years preceding the date of bid submission (70%)	Considering the extensive scope covering tourism planning, marine tourism, transaction advisory, procurement support and PMC services extending up to 156 weeks and also projects executed worth 2.4cr, we request the authority to increase the turnover requirement. We suggest to increase the turnover requirement to minimum INR 100 crores.	No change proposed
35	Page 23 Section 4, Clause 4.1.1, Item 2(b);	Seven completed development plan/DPR assignments, each with consultancy fee of at least ₹2.40 crore	The criterion combines development planning / DPR experience and requires seven high-value completed assignments. This appears restrictive for a strategy-led destination-development and transaction-advisory assignment and may limit competition Request removal of "DPRs" from the mandatory pre-	No change proposed

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
			qualification criterion and acceptance of tourism strategy, destination development/master planning, feasibility, investment planning and transaction advisory assignments. Reduce the requirement to three comparable assignments and/or permit aggregate consultancy value.	
36	Page 23 Section 4, Clause 4.1.1, Item 2(c);	At least two DPRs in diving/marine/coastal tourism	Requiring two completed DPRs in this narrow sub-sector may exclude firms with strong coastal, island, waterfront, eco-tourism and destination-development credentials. Request deletion of this sub-criterion. Alternatively, accept experience in development planning, strategy/master planning, feasibility, transaction advisory or implementation planning for any two island, coastal, waterfront, marine, eco-tourism or tourism projects.	No change proposed
37	Page 20 Section 3, Task 7; Pages 19 – 20; Clause 3.4	Project Management Consultancy during construction for 156 weeks, carrying 30% payment weightage	PMC during construction is materially different from strategic advisory, DPR integration and transaction advisory. It requires project-specific engineering supervision, site deployment, certification and construction-management capabilities that cannot be reliably priced before projects, designs, locations,packages and implementation schedules are finalised. Request to allocated 20% payment allocation to PMC and instead increase payment allocation to Task 2 and Task 3.	Please refer addendum to Section 3: Terms of Reference.
38	Page 19 Section 3, Task 6	Signing of agreement(s) with EPC/PPP contractor as the consultant's deliverable	Execution of an agreement depends on Authority approvals, market response, bidder participation, bid outcomes, negotiations and decisions outside the consultant's control. Linking the milestone and payment solely to signing creates an unallocable outcome risk. Revise the deliverable to completion of bid process management and submission of the bid evaluation/transaction closure report. Payment should become due upon completion of consultant-controlled activities, irrespective of whether an agreement is ultimately signed.	Please refer addendum to Section 3: Terms of Reference.
39.	Page 20 Section 3, Clause 3.4;	Aggressive timelines: inception in 1 week, baseline in 4 weeks and integrated DPR in 14 weeks	The timelines appear compressed considering island logistics, stakeholder consultations, data collection, field assessments, specialist studies, market sounding and dependence on statutory/technical inputs.	Please refer addendum to Section 3: Terms of Reference.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
			Request revised timelines of 2 weeks for inception, 8 weeks for baseline, 14 weeks for development potential and at least 24 weeks for the integrated DPR, with automatic extensions for delays in data, approvals, surveys or specialist inputs attributable to parties other than the consultant	
40	Page 21	Team Composition Team Leader: Requirement of International experience	We understand that the Team Leader is required to be nominated by the Lead Bidder and possess the requisite overall qualifications and experience for successful execution of the assignment. Considering the multidisciplinary nature of the engagement and the availability of other key experts within the proposed team, We understand that the international tourism planning experience is optional for TL. Request to allow international experience to be fulfilled by other experts like Visitor Experience and Product Development Expert or Tourism Infrastructure expert. This would allow bidders to deploy the most suitable subject matter experts.	Please refer addendum to Section 3: Terms of Reference.
41	Page 14	Task 1: Inception, Review and assessment requires maps, bathymetric information, tourismrecords and environmental data. Also, Identification and mapping of existing and potential dive sites.	Please confirm the existing datasets that ANIIDCO will provide, including GIS layers, bathymetric/hydrographiccharts, CRZ maps, environmental studies, marine biodiversity records, tourism statistics and previous project reports. Please clarify whether primary field verification of all existing and potential dive sites is mandatory, or whether existing certified databases, maps and previous studies may be relied upon, supplemented by representative field verification. Please confirm regarding the use of existing data, certifications, data points andvisibility on no. of sites to be assessed.	Please refer addendum to Section 3: Terms of Reference.
42.	Page 21 Section 3, Team Composition, Note 2	Additional sector experts within 15 days at an additional per-day cost linked to the Team Leader	The wording does not clearly state who bears the additional cost, how the rate will be determined, or whether prior approval and a scope variation will be issued. Clarify that additional experts outside the proposed team will be deployed only through a written change	Please refer addendum to Section 3: Terms of Reference.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
			order, with mutually agreed qualifications, inputs, rates, travel/reimbursables and timeline adjustments. Delete the linkage to the Team Leader's per-day rate.	
43.	Page 29: Form Tech 2 - Note – point 5	Experience of the subsidiary company will be considered however experience of the parent company will not be considered.	We understand that the experience of only the Lead bidder and the consortium partner will be considered and not their parent entities. Please clarify on the statement and what citations will not be considered	Experience of the Lead bidder and the consortium partners and their respective subsidiary companies will be considered and not their parent entities. No change proposed.
44.	Pages 3 and 8 Section 2, Clause 8.1 and Data Sheet Item 9	Proposal validity of 30 days from financial bid opening	The trigger date is uncertain because the financial bid opening date is not specified, making the actual commitment period for personnel and commercial terms indeterminate. Specify a fixed validity period calculated from the bid submission deadline, preferably 90 days. Any extension should permit replacement of personnel with equal or better credentials without adverse evaluation.	No change proposed
45.	Pages 64, 77–78 General Conditions, Clauses 2.9.1(i), 10 and 11(vi);	Termination for convenience, liquidated damages and indemnity up totwice the contract value	The combined liability exposure is disproportionate and may extend beyond matters within the consultant's control. The contract does notstate an overall aggregate liability cap or exclusion of indirect/consequential loss. Request the Authority to Cap the consultant's aggregate liability at the contract value, except for fraud, wilful misconduct and infringement attributable to theconsultant. Exclude indirect/consequential losses, apply LD only to consultant-attributable delay, and provide payment for completed work plus reasonable demobilization costs upon termination for convenience.	No change proposed
46.	Section 3.3, Task 7: Project Management Consultancy; Page 19	The Consultant shall provide Transaction Advisory services role during implementation which shall be advisory, coordination and contract management support in nature. Technical supervision, statutory certification, environmental compliance certification,	We understand that the consultant's role will be limited to providing Transaction Advisory services which shall be advisory, coordination and contract management and does not include responsibility for engineering supervision, construction monitoring, quality control, statutory certifications, safety compliance or deployment of a site PMC team. Authority will	Please refer addendum to Section 3: Terms of Reference.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
		engineering sign-off, marine safety certification and construction safety responsibility shall remain with the respective appointed PMC / engineering consultant / contractor / specialist agency / statutory consultant, as applicable	onboard the Engineering consultant / contractor / PMC separately. Pls confirm if our understanding is correct.	
47.	Section 4.2.3, Page 25	For the Tourism Infrastructure & Master Planning Expert and Diving Expert, 5.6 marks have been assigned for minimum 10 years' experience and 8 marks for 15 years and above experience	Kindly clarify the evaluation methodology for experts having experience between 10 and 15 years. For example, if an expert has 13 years of relevant experience, whether marks shall be awarded proportionately, restricted to 5.6 marks, or evaluated using any other methodology. Alternatively, proportionate scoring may be considered for experiencebetween the minimum and maximum thresholds. We also request the authority to please consider relaxing the experience to 13 years and more for full 8 marks	There will be no proportionate marking for experience of key professional. Please refer addendum to Section 4: Clause 4.2: Evaluation
48.	Clause 4.1.1 (2)(b) Page 23	**4.1 Pre-qualification criteria** **2(b)** During the last seven years the applicant must have completed atleast 07 consultancy projects for preparation of development plan/DPRs of minimum consultancy fee of Rs. 2.40 cr for tourism project.	We understand that **ongoing assignments that have achieved substantial completion** shall be considered for meeting the minimum project experience requirement, please confirm.	No change proposed
			We further request the Authority to consider **Tourism Destination Master Plans, Tourism Circuit Plans, Riverfront Development Projects, Tourism Policy Advisory Assignments, and Functional Plans for Tourist and Heritage Sites** undertaken as part of Regional Planning Projects as similar assignments.	No change proposed
			Additionally, kindly confirm whether **DPRs prepared for tourism-related infrastructure** for Area-based development projects under Smart City Mission can be considered as similar assignments.	No change proposed
49.	Clause 4.1.1 (2)(c) Page 23	**4.1 Pre-qualification criteria** **2(c)** Out of the consultancy assignment mentioned above the applicant must have prior experience in preparation of Detailed Project Reports (DPRs) for at least 02 projects in diving/ marine/coastal tourism (30%)	Kindly confirm whether assignments related to **waterfront development, coastal tourism infrastructure, marine infrastructure development, jetty and waterfront development projects** shall be considered under the category of marine/coastal tourism projects for the purpose of qualification.	No change proposed

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
50.	Clause 4.1.2 Page 24	Consortium participation.	Kindly confirm whether **consortium members should collectively fulfil the technical qualification and experience requirements** specified under the RFP, with the Lead Consultant satisfying the responsibilities stipulated under Clause 4.1.2	Lead member and consortium members can collectively fulfill the technical qualification and experience requirements.
51.	Clause 4.2.1 (Criteria I) Page 24	The bidder should have undertaken advisory / consulting services in India for at **least seven projects involving development planning/preparation of DPR for tourism sector projects including at least 02 projects in diving/ marine/coastal tourism** with Central Govt / State Govt/ PSUs / Government authority /corporation/SPV, with the consultancy fee for each project being not less than ₹ 2.40 crore in the last 07 years	Considering the specialized nature of diving and marine tourism advisory assignments, we request the Authority to consider **relevant projects executed outside India for technical evaluation** purposes, particularly where such projects demonstrate international best practices and comparable scope.	Please refer addendum to Section 4: Clause 4.2: Evaluation
52.	Team Composition – Team Leader Page 21	The bidder should have successfully undertaken Transaction advisory services for at least 02 (TWO) PPP projects with minimum project cost of 25Cr during the last 07 years for Central/State Government, PSU, Development Authority or Statutory Body, out of which and at least ONE such PPP project should be for diving/ coastal/ marine/ island / tourism	Kindly clarify whether **PPP advisory assignments for which concession award and execution of project agreements have been completed**, but project implementation is currently ongoing, shall be considered eligible under this criteria.	Please refer addendum to Section 3: Terms of Reference.
53.	Team Composition Note 1 Page 21	Maximum age of team members shall be 55 years.	Considering that highly experienced specialists in tourism planning, marine development, PPP structuring, and destination management are often senior professionals, we request that the **upper age limit be increased from 55 years to 65 years, or alternatively be removed.**	Please refer addendum to Section 3: Terms of Reference.
54.	Team Composition Page 21	Availability as per project requirement.	Kindly specify the **minimum level of deployment, indicative man-month requirements**, **and expected involvement of each Key Expert** during various stages of the assignment.	Please refer clause 4.5 of the contract for consultants' services. Further, deployment of key personnel is based on the requirements.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
55.	Team Composition Note 2 Page 21	Additional experts to be made available within 15 days at additional cost of Team Leader.	Kindly clarify the mechanism for engagement and reimbursement of additional experts under Note 2. Specifically, **please clarify whether the cost of such additional experts shall be reimbursed separately over and above the quoted financial proposal.**	No change proposed
56.	Clause 3.3 Scope of Work Page 14-20	**Requirement of specialized studies including hydrographic, bathymetric, reef, EIA, artificial reefing, hyperbaric systems etc.**	The scope includes **hydrographic, bathymetric, reef, environmental, artificial reefing, hyperbaric, certification, and other specialist studies**. **Kindly clarify whether such surveys, investigations, technical certifications, and statutory studies shall be undertaken through agencies separately appointed by the Authority** or are required to be included within the Consultant's scope and quoted fee.	Please refer addendum to Section 3: Terms of Reference.
57.	Clause 3.3 Scope of Work Page 14-20	Specialist Agency Onboarding Plan.	Kindly clarify whether the Consultant's responsibility is **limited to identification, procurement support, and coordination of specialist agencies**, or whether the Consultant shall also assume responsibility for the technical outputs and deliverables prepared by such specialist agencies.	Consultant shall be responsible for appointment and outcome of specialized agencies onboarded by them based on requirement.
58.	Clause 3.3 Task 4 – Detailed Project Report Page 17	DPR preparation.	Kindly clarify whether **detailed engineering designs, structural calculations, marine engineering drawings, technical certifications, and statutory design submissions are outside the Consultant's scope** and shall be prepared / certified by the respective specialist agencies, consultants, or contractors	Preparation of DPR is in the scope of consultant. Please refer addendum to Section 3: Terms of Reference.
59.	Clause 3.3 Task 4 – Detailed Project Report Page 17	Support in obtaining approvals and clearances.	Kindly clarify whether **support in obtaining statutory approvals and clearances** constitutes a best-effort advisory obligation of the Consultant, or whether obtaining such approvals shall be treated as a mandatory deliverable linked to payment milestones.	Please refer addendum to Section 3: Terms of Reference.
60.	Clause 3.3 Task 6 Page 19	Appointment of EPC/PPP Contractor and EIA Consultant.	Kindly clarify whether preparation of bid documents, concession agreements, EPC agreements, and procurement support for **multiple projects identified under the assignment shall be covered within the quoted lump-sum fee irrespective of the number of projects ultimately taken forward**.	Please refer addendum to Section 3: Terms of Reference.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
61	Clause 3.4 Deliverables &Payment Schedule Page 20	Task 6 - EPC/PPP Procurement	Since **appointment of PPP/EPC contractor** depends on Government approvals and market response, **it is requested that the payment milestone be linked to submission of bid process report/recommendation report rather than execution of agreement.**	Please refer addendum to Section 3: Terms of Reference.
62.	Clause 3.4 Deliverables & Payment Schedule Page 20	30% payment linked to PMC during construction over 156 weeks.	Since execution of PPP/EPC agreements is dependent upon regulatory approvals, market response, and decisions beyond the Consultant's control, **it is requested that the corresponding payment milestone be linked to successful completion of the bid process and submission of the final bid evaluation/recommendation report, rather than execution of the agreement**	Please refer addendum to Section 3: Terms of Reference.
63.	Clause 3.5 Page 22	Assignment duration / PMC phase of 156 weeks.	Kindly clarify the detailed scope, expected level of effort, staffing requirements, deployment obligations, and key responsibilities envisaged under the PMC phase extending up to 156 weeks. Kindly confirm that where the project duration extends beyond 156 weeks due to delays attributable to the Authority, contractors, approval agencies, or force majeure events, the **Consultant shall be entitled to mutually agreed additional compensation for services provided beyond the original contract period.**	Please refer addendum to Section 3: Terms of Reference.
64.	Clause 4.2.1 (Criteria II) Page 24	**Criteria II:** Methodology and technical presentation carrying 40 marks.	Kindly provide the detailed evaluation framework and sub-criteria for assessment of the methodology, work plan, innovation, implementation approach, and technical presentation under **Criteria II.**	No change proposed
65.	Clause 4.2.2 & 4.2.3 Page 25	Evaluation of key professionals.	Kindly clarify whether proportional marks shall be awarded for experience levels between minimum and maximum thresholds **(e.g., 16, 17, 18 or 19 years experience).**	Please refer addendum to Section 4 clause 4.2: Evaluation

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
66.	Clause 9.4.1 and Form Tech-2/12 Page 8, 29, 40	**Supporting Documents for Experience:** Completion certificates	Kindly confirm that in the absence of completion certificates, alternative documentary evidence including performance certificates, consultant certificates countersigned by Chartered Accountant, invoices, payment records, and contract documents shall be accepted for evaluation purposes **based on Notes provided under Forms TECH-2 and TECH-12.**	Please refer Form Tech – 2. No change proposed
67.	Form Tech-2 Note 5 / Form Tech-12 Note V Page 29, 41	Experience of subsidiary company considered, parent company experience not considered.	We request the Authority to consider the experience of Group Companies i.e. Parent/Subsidiary/Sister Companies for qualification and evaluation purposes, subject to submission of appropriate undertakings, authorization letters, and documentary evidence establishing the corporate relationship, without requiring such entities to participate as consortium/JV members.	No change proposed
68.	Clause 6.3 (Payment Terms) Page 72-75	Payment upon milestone acceptance.	**Kindly confirm that where comments or observations are not communicated by the Authority within the stipulated review period, the corresponding deliverables shall be deemed accepted and payment shall become due in accordance with the Contract provisions.**	Please refer addendum to Contract for Consultant Services, GC Clause 6.3.
69.	Clause 10.3(a) & (b) Page 77	Liquidated Damages for delays.	Kindly confirm that delays attributable to the Authority, regulatory authorities, specialist agencies appointed by the Authority, contractors, or force majeure events shall not attract liquidated damages on the Consultant.	No change proposed
70.	Clause 14.1 Page 10	**Consultancy Budget:** Financial proposal in lump-sum format.	Kindly provide the **estimated project cost / indicative budget** to facilitate an appropriate assessment of the resource deployment and level of effort expected under the assignment.	No change proposed
71.	Clause 3.3 & Clause 6.1 Page 14-20, 72	**Reimbursable Expenses:** Extensive site visits and consultations.	Kindly clarify whether travel, boarding, lodging, stakeholder consultations, workshops, public meetings, and field visit expenses shall be reimbursable or deemed included within the quoted lump-sum financial proposal.	No separate travel, boarding, lodging, stakeholder consultations, workshops, public meetings, and field visit expenses shall be borne by the Authority.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
72.	General	**Number of Projects:** Multiple projects may emerge under the Development Plan.	Kindly indicate the **tentative number of DPRs, investment projects, EPC packages, PPP packages, and procurement transactions** envisaged under the assignment to enable equitable assessment of effort, staffing, and fee requirements.	Please refer addendum to Section 3: Terms of Reference.
73.	Clause 11(vi) Page 78	**Limitation of Liability & Indemnity**	Clause 11(vi) requires the Consultant to indemnify the Authority against claims arising from its services, subject to a limit equal to **two times the Contract Value**. Considering prevailing industry practice for consultancy assignments, we respectfully request that the Consultant's aggregate liability under the Contract be capped at **100% of the Contract Value**, excluding liabilities arising from fraud, wilful misconduct, gross negligence, or infringement of intellectual property rights.	No change proposed
74.	Clause 3.7 & Clause 11(vi) Page 67 & 78	**Insurance to be taken out by the Consultant**	Kindly specify the minimum insurance requirements applicable under the Contract. We request confirmation that the Consultant shall maintain: (i) **Professional Indemnity Insurance (PII) with coverage limited to 100% of the Contract Value**, (ii) **Third Party Liability Insurance with a limit of INR 10 Lakhs per occurrence, subject to a maximum of four occurrences during the Contract period**, and (iii) all other statutory insurance policies as required under applicable Government of India regulations and labour laws. Further, kindly confirm that **Professional Indemnity Insurance procured under a corporate/umbrella insurance policy** shall be considered acceptable, provided the Bidder submits an endorsement, certificate, or attestation identifying the relevant **Client Name / Project Name** and confirming coverage under such umbrella policy.	No change proposed

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
75.	Page 6	Section 2, Clause 3.1 – Eligibility of Association of Consultants and Sub Consultants "A consultant may apply individually or in the form of a consortium… In case of joint bidding, maximum members in the consortium are limited to two."	Apart from forming a consortium, we request that the Consultant be permitted to appoint Subject Matter Experts (SMEs) specialising in diving and marine tourism in particular (as distinct from tourism at large). Please allow appointment of such specialists for these specific requirements.	Please refer addendum regarding Section 2 clause 3.1 of the RFP
76.	Page 8	Section 2, Clause 9.3.2 – Preparation of Proposals "Alternative professional staff shall not be proposed, and only one curriculum vita (CV) may be submitted for each position mentioned."	Will replacement of unavailable Key Professionals with equally or better-qualified personnel be permitted, subject to Employer approval?	No change proposed.
77.	Page 10	Section 2, Clause 12.1.4 – Earnest Money Deposit "The EMD of the unsuccessful bidders would be returned back within one month of signing of the contract."	We request that the EMD of unsuccessful bidders be returned immediately, without linkage to the signing of the contract with the successful bidder. A period of one month (from declaration of results), without any such binding, should suffice.	Please refer to addendum of Section 2 clause 12.1.4
78.	Page 14	Section 3 (ToR), Sub Section 3.3 – Scope of Work "The Employer recognizes that several components of the assignment… Such specialised studies, surveys, certifications and technical designs shall be undertaken…as considered necessary for the project."	Please clarify whether ANIIDCO will bear the specialist agency costs directly or whether the lead consultant should include them in its financial proposal.	Please refer addendum to Section 3: Terms of Reference.
79.	Page 14	Section 3 (ToR), Task 1: Inception – Identifying and preparing Specialist Agency Onboarding Plan "Identify all technical, environmental, marine,	Please clarify whether the Consultant will only recommend specialist agencies or also manage their procurement and contracting. If engaged, will these agencies contract directly with ANIIDCO or through the lead Consultant?	Consultant shall be responsible for appointment and outcome of specialized agencies onboarded by them based on requirement.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
		engineering, medical safety,…The Specialist Agency Onboarding Plan shall specify the type of expert…. such agency should be appointed by the Authority directly or through a facilitated procurement / empanelment process.		
80.	Page 14	Section 3 (ToR), Task 1: Inception – Specialist Agency Onboarding Plan and ToRs for specialist agencies "The Specialist Agency Onboarding Plan shall specify the type of expert / agency required, indicative scope… Assist the Authority in preparing ToRs / scope notes for such specialist agencies…"	Please confirm whether our deliverables under this Task extend up to the appointment of the Specialist Agencies. We believe 4 to 5 such agencies may need to be appointed for the field surveys and technical research, and preparing release-ready documents for each would take significant man-days. The timeline for the Inception phase should account for this.	Please refer addendum to Section 3: Terms of Reference.
81.	Page 15	Section 3 (ToR), Task 2: Baseline Assessment & Diagnostics - Assessment of existing diving tourism assets and diving sites "Detailed assessment of existing diving tourism assets and diving sites…. diving tourism infrastructure across the Andaman Islands."	Please clarify the geographical coverage under and whether ANIIDCO will provide existing GIS, bathymetric and marine datasets or require new surveys.	All reports, studies and data available with A&N Administration will be provided. However, the assessment will not be limited to the existing data, reports and studies.
82.	Page 15	Section 3 (ToR), Task 2: Baseline Assessment & Diagnostics – Evaluate existing supporting infra "Evaluate existing supporting infrastructure, including dive centres, jetties,….. undertake a gap assessment for critical infrastructure such as hyperbaric chambers, rescue boats etc."	Please clarify whether a basic assessment is sufficient or detailed technical assessments by specialist agencies are required.	Technical assessments are required.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
83.	Page 15	Section 3 (ToR), Task 2: Baseline Assessment & Diagnostics – liveaboard routes "Assess the technical and operational feasibility of proposed liveaboard routes, including expedition-level dive locations such as remote islands and seamounts…"	Such inputs require focused primary interviews with service providers based in Australia and the Maldives. Please confirm that international primary research of this kind is envisaged within the scope.	Please refer addendum to Section 3: Terms of Reference.
84.	Page 15	Section 3 (ToR), Task 2: Baseline Assessment & Diagnostics – impact of artificial reef creation "Carry out assessment of impact of artificial reef creation, underwater installations, and increased diving activity on all the probable dive sites."	We propose to study existing examples such as (1) The Silent Evolution (Cancun, Mexico) and (2) Neptune Memorial Reef (Florida, USA). Please also clarify whether such man-made underwater infrastructure is envisaged for Andaman, given its natural reef assets. Also clarify the number/ definition of 'probable dive sites'.	Please refer addendum to Section 3: Terms of Reference.
85.	Page 15	Section 3 (ToR), Task 2: Baseline Assessment & Diagnostics – coverage of dive sites "…on all the probable dive sites. Submit a comprehensive baseline assessment report…"	Considering that the A&N Islands have a vast coastline, is there any limitation on the specific islands to be studied, particularly those for which prior studies have already been undertaken? We suggest ANIIDCO provide priority locations to be studied that are already identified for such activities.	Please refer addendum to Section 3: Terms of Reference.
86.	Page 15	Section 3 (ToR), Task 3: Development Potential Report – Carrying Capacity "The consultant shall carry out a comprehensive futuristic carrying capacity assessment of all sites especially reefs…"	The carrying capacity assessment should be based on existing norms at locations known for diving experiences and limited to the already known locations. We request ANIIDCO to provide the list of such locations.	Please refer addendum to Section 3: Terms of Reference.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
87.	Page 15	Section 3 (ToR), Task 3: Development Potential Report - Market and Technical Assessment "The consultant would undertake the market demand and technical assessment for development of diving / marine tourism with multiple attractions."	Please clarify the required technical assessment at this stage, given that detailed engineering is covered in the DPR stage.	Please refer addendum to Section 3: Terms of Reference.
88.	Page 16	Section 3 (ToR), Task 3: Strategy Development – proposed projects "Propose all possible diving/marine tourism projects that can be undertaken…. in accordance with Applicable Laws, Environmental Regulations, and Good Industry Practice."	Please clarify whether the Consultant should first develop and prioritise a project long-list or assess all identified projects in detail.	Please refer addendum to Section 3: Terms of Reference.
89.	Page 16	Section 3 (ToR), Task 3: Strategy Development – proposed projects "…hyperbaric safety infrastructure, in accordance with Applicable Laws, Environmental Regulations, and Good Industry Practice."	We request ANIIDCO to provide all Applicable Laws and Environmental Regulations pertaining to the A&N group of Islands.	All reports, studies and data available with A&N Administration will be provided. However, the assessment will not be limited to the existing data, reports and studies.
90.	Page 16	Section 3 (ToR), Task 3: Strategy Development – Tourism development strategy "Prepare a tourism development strategy covering diving tourism,……semi-submersibles, snorkeling trails and ocean experience centres."	Please confirm whether ANIIDCO will provide an existing tourism strategy/master plan or expects a new strategy under this assignment.	All reports, studies and data available with A&N Administration will be provided. However, the assessment will not be limited to the existing data, reports and studies.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
91.	Page 16	Section 3 (ToR), Task 3: Strategy Development – stakeholder consultations and workshops "Consolidate stakeholder consultations and workshops feedback into the strategy."	Please indicate how many workshops and stakeholder consultations are expected. Are workshops limited to India, or are they to be carried out at international locations as well? We suggest a mix of virtual and face-to-face workshops, in addition to open-ended primary interviews with stakeholders such as diving schools, activity tourism players, marine institutes, user groups and the local administration.	The consultant needs to use its own due diligence.
92.	Page 16	Section 3 (ToR), Task 3: Broad Cost Estimates "The Consultant shall prepare broad cost estimates for the identified projects included in the Development Plan."	Is there a definition of "broad cost estimate"? Please clarify whether such costs are to be benchmarked against comparable international infrastructure.	The consultant needs to use its own due diligence. Please refer addendum to Section 3: Terms of Reference.
93.	Page 16	Section 3 (ToR), Task 4: Preparation of Detailed Project Report "Preparation Of Detailed Project Report Including Detailed Development Plan, Approvals & Clearances, Risk Analysis, Financial Feasibility Report, Business Plans."	Please clarify the expected number of projects requiring detailed DPRs, financial feasibility reports and business plans.	Please refer addendum to Section 3: Terms of Reference.
94.	Page 17	Section 3 (ToR), Task 4: Approvals and Clearances "…The consultant shall also provide full support… in obtaining CRZ, Environmental, Forest Clearances, Defense Clearance etc., wherever required for the planned Projects."	Please specify the timeframe for this support. Clarify whether the Consultant will only facilitate approvals or be responsible for obtaining statutory approvals.	Please refer addendum to Section 3: Terms of Reference.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
95.	Page 18	Section 3 (ToR), Task 5: Implementation & Operational Strategy, Costing, Financial Structuring & Investment Strategy - Implementation and operational Strategy "Prepare execution-level transaction frameworks including… monitoring mechanism and termination principles for priority PPP projects."	Verify if it is required for each priority PPP project	Yes it should be done for each identified projects.
96.	Page 18	Section 3 (ToR), Task 5: Implementation & Operational Strategy, Costing, Financial Structuring & Investment Strategy - Investment Strategy "Prepare a list of investment-ready tourism projects… and Identify investment opportunities for the same."	Please clarify the expected number of projects requiring detailed investment and financial analysis	Please refer addendum to Section 3: Terms of Reference.
97.	Page 18	Section 3 (ToR), Task 5: Implementation & Operational Strategy, Costing, Financial Structuring & Investment Strategy - Investment Strategy "Prepare PPP structuring options, including concession frameworks…. projects such as underwater observatory, liveaboard operations, and eco-tourism initiatives."	Clarify whether the Consultant should take PPP projects to transaction-ready stage or only recommend structuring options for subsequent transaction advisory.	Please refer addendum to Section 3: Terms of Reference.
98.	Page 19	Section 3 (ToR), Task 6: Appointment Of EPC/PPP Contractor & EIA Consultant, Bid Process Management	Clarify whether ANIIDCO will directly contract the specialist agencies, with the Consultant providing coordination support.	It is in the scope of the consultant.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
		"Assist the Authority in identifying and appointing / onboarding required technical experts, environmental consultants…. Implementation contractors, operators and other required agencies for the project."		
99.	Page 19	Section 3 (ToR), Task 6: Appointment Of EPC/PPP Contractor & EIA Consultant, Bid Process Management "Assist the Authority in obtaining approvals from Government of India… and coordinate with relevant Ministries / departments as required.	Please clarify whether the Consultant should prepare complete approval submissions or only provide coordination support.	Yes the consultant should prepare complete approval submissions and coordinate with relevant Ministries / departments on behalf of ANIIDCO.
100.	Page 20	Section 3 (ToR), Clause 3.4: Deliverables & Timelines – Inception Report "T0 + 01 week"	Clarify whether the one-week timeline for the Inception Report can be extended, considering the need to identify specialist agencies, prepare stakeholder plans, define survey protocols and develop the overall methodology.	No change proposed
101.	Page 77	Section 10: Liquidated Damages,10.3 (a) "If the deliverables are not submitted as per schedule as specified in clause 6.3, the Consultant shall be liable to pay 0.5% of the total cost of the services for delay of each week or part thereof."	Please clarify whether liquidated damages apply only to Consultant-attributable delays and exclude delays caused by ANIIDCO, specialist agencies, authorities, contractors, force majeure or other third parties.	No change proposed
102.	Page 51-52	Annexure B, Form FIN-1 (Financial Proposal Submission Form) and Form FIN-2 (Summary of Costs), Note 2	Apart from our professional fee, we will incur out-of-pocket expenses (OPEs) such as travel (to Andaman and a few places outside India for benchmarking with international infrastructure of a similar nature), boarding	No change proposed

<table>
<tr><th>S. No.</th><th>Page No. / RFP Reference</th><th>Relevant Clause</th><th>Query / Requested Amendment</th><th>Response</th></tr>
<tr><td></td><td></td><td>“This amount is inclusive of all taxes, duties, levies and cess etc., except GST…” / “All cost for undertaking the consultancy to be factored in the Financial Proposal and no separate cost shall be reimbursed.”</td><td>and lodging, per diem and local conveyance. Is the professional fee to be quoted inclusive of OPEs, or should OPEs be kept separate?</td><td></td></tr>
<tr><td>103.</td><td>Page 9 of 79</td><td>12. Earnest Money Deposit (EMD)

EMD of Rs. 9,00,000/- (INR Nine Lakhs only). EMD of successful bidder shall be returned on furnishing of performance bank guarantee.</td><td>Request for Waiver from Tender Fees for MSMEs in compliance with S.O.581(E) published under the Gazette of India as “Public Procurement Policy for Micro and Small Enterprises (MSEs) Order, 2012” – Kindly refer to Clause 10, which:
• Guides the public procurement process to provide tender sets at free of cost to registered MSMEs.
• Exempts them from payment of earnest money deposits (EMDs) to registered MSMEs. (We are recognised as a Category ‘D’ (Micro) MSME (UAM No. – TN02D0156946) by the Ministry of Micro, Small, and Medium Enterprises.</td><td>Submission of EMD for bidders registered as MSE/Startups will be exempted. Please refer addendum to Section 2 clause 12.1.1.</td></tr>
<tr><td>104.</td><td>Page 21 of 79</td><td>Team composition
The following Key Professionals are to be engaged by the Consultant along with required support staff.
<table>
<tr><th>S. N</th><th>Key Professional</th><th>Professional Experience</th><th>Experience in Eligible Assignments</th></tr>
<tr><td>1</td><td>Team Leader / Tourism Planning Expert (International)</td><td>15+</td><td>Led the team for at least 05 destination planning of</td></tr>
</table></td><td>In order to ensure wider participation of eligible and capable smaller firms, including MSMEs, and to promote a more competitive and inclusive bidding process, it is requested that the minimum experience requirements for the Key Professionals may kindly be reviewed and reduced.

Accordingly, it is requested that the prescribed experience requirements may be revised to more reasonable levels, as proposed below, without compromising the overall quality of the consultancy services.</td><td>Please refer addendum to Section 3: Terms of Reference.</td></tr>
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<table>
<tr><th>S. No.</th><th>Page No. / RFP Reference</th><th>Relevant Clause</th><th>Query / Requested Amendment</th><th>Response</th></tr>
<tr>
<td></td>
<td></td>
<td>
<table>
<tr><td></td><td>Educational Qualification: Master's Degree in Tourism Planning, MBA Tourism/ Urban Planning, Marine Engineering/ Coastal Engineering</td><td></td><td>island/coastal / tourism projects
Availability: As per project requirement.</td></tr>
<tr><td>2</td><td>Diving Expert

Educational Qualification: Masters in Marine Biology / Oceanography / Environmental Science Civil / Coastal / Marine Engineering (for infrastructure projects)</td><td>10+</td><td>PADI / SSI / NAUI / CMAS certification (Instructor or Divemaster level)
Availability: As per project requirement.</td></tr>
<tr><td>3</td><td>Tourism Infrastructure & Master Planning Expert

Educational Qualification: Masters in Planning/ Tourism with experience of</td><td>10+</td><td>Experience of atleast 05 destination/master planning / tourism projects
Availability: As per project requirement</td></tr>
</table>
</td>
<td>
<table>
<tr><th>S.N</th><th>Key Professional</th><th>Professional Experience</th><th>Experience in Eligible Assignments</th></tr>
<tr><td>1</td><td>Team Leader / Tourism Planning Expert (International)
Educational Qualification: Master's Degree in Tourism Planning, MBA Tourism/ Urban Planning, Marine Engineering/ Coastal Engineering</td><td>10+</td><td>Led the team for at least 05 destination planning of island/coastal / tourism projects
Availability: As per project requirement.</td></tr>
<tr><td>2</td><td>Diving Expert

Educational Qualification: Masters in Marine Biology / Oceanography / Environmental Science Civil / Master in Environmental planning /Coastal / Marine Engineering (for infrastructure</td><td>7+</td><td>PADI / SSI / NAUI / CMAS certification (Instructor or Divemaster level)
Availability: As per project requirement.</td></tr>
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</td>
<td></td>
</tr>
</table>

S. No.	Page No. / RFP Reference	Relevant Clause				Query / Requested Amendment				Response
			planning				projects)			
		4	Environmental & Sustainability / Marine Ecology Expert Educational Qualification: PG degree in Environment Engineering/ Environmental Science/ Climate science/ Marine science/ ecology	10+	Experience of at least 01 project of marine/ costal conservation. Availability: As per project requirement.	3	Tourism Infrastructure & Master Planning Expert Educational Qualification: Masters in Planning/ Tourism with experience of planning	7+	Experience of atleast 05 destination/ tourism projects Availability: As per project requirement	
		5	Tourism Investment/ PPP/Financial Expert Educational Qualification: Degree in Business/ Finance/ Law/ MBA/Economics/PGDM in Finance	10+	Experience of at least 05 project exp. PPP in infrastructure/ Govt Sector/ Tourism Availability: As per project requirement.	4	Environmental & Sustainability / Marine Ecology Expert Educational Qualification: PG degree in Environmental Engineering/ Environmental Science/ Climate science/ Marine science/ ecology	5+	Experience of at least 01 project of marine/ costal conservation. Availability: As per project requirement.	
		6	Visitor Experience & Product Development Expert Educational Qualification:	10+	Experience of at least 03 projects of destination development/ management	5	Tourism Investment/ PPP/Financial Expert Educational	5+	Experience of at least 03 project exp. PPP in infrastructure/ Govt Sector/	

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
		<table><tr><td></td><td>Degree in Marketing/Market Research/ Tourism / MBA/PGDM and related fields</td><td></td><td>Availability: As per project requirement.</td></tr></table>	<table><tr><td></td><td>Qualification: Degree in Business/ Finance/ Law/ MBA/Economics/ PGDM in Finance</td><td></td><td>Tourism Availability: As per project requirement.</td></tr><tr><td>6</td><td>Visitor Experience & Product Development Expert Educational Qualification: Degree in Marketing/Market Research/ Tourism / MBA/PGDM and related fields</td><td>5+</td><td>Experience of at least 01 projects of destination development/ management Availability: As per project requirement.</td></tr></table>	
105.	Page 23 of 79	4.1 Prequalification criteria, Technical Capacity (b) During the last seven years the applicant must have completed atleast 07 consultancy projects for preparation of development plan/DPRs of minimum consultancy fee of Rs. 2.40 cr for tourism project.	We request the Authority to kindly revise the eligibility criterion to consider at least 07 consultancy projects completed during the last seven years for preparation of Development Plans/DPRs for tourism projects, each having a minimum project cost of ₹5.00 Crore, in place of the existing requirement of a minimum consultancy fee of ₹2.40 Crore.	No change proposed
106.	Pag 23 of 79	4.2 Evaluation The bidder should have successfully undertaken Transaction advisory services for at least 02 (TWO) PPP projects with minimum project cost of 25Cr during	It is requested to revise the eligibility criterion to consider bidders having successfully undertaken Transaction Advisory Services for at least 02 (Two) PPP projects, each with a minimum project cost of ₹5.00 Crore, during the last 07 years for any Central/State Government, PSU, Development Authority or Statutory Body, out of which at	Please refer addendum to Section 4: Clause 4.2: Evaluation.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
		the last 07 years for Central/State Government, PSU, Development Authority or Statutory Body, out of which and at least ONE such PPP project should be for diving/ coastal/ marine/ island / tourism	least one PPP project should pertain to the diving/coastal/marine/island/tourism sector.	
107.	Page 23	Section 4 - Clause 4.1.1, S. No. 2(b) (Technical Capacity - 50%) During the last seven years the applicant must have completed at least 07 consultancy projects for preparation of development plan/DPRs of minimum consultancy fee of Rs. 2.40 cr for tourism project. (50%)	We respectfully submit that the criteria is considerably restrictive for the evaluation of pre-eligibility. The RFP requires all seven assignments to be similar (tourism development plan/DPR) and further prescribes a minimum fee of Rs. 2.40 crore for each. The requirement of similar (diving/marine/coastal) experience is already addressed separately under S. No. 2(c). In view of the above, we request that S. No. 2(b) can be modified as follows: "During the last ten years, the applicant must have completed or substantially completed (at least 80% payments received) at least 07 consultancy assignments for preparation of master plan / development plan / feasibility report / DPR / transaction advisory for tourism or infrastructure projects for Central Government / State Government / UT Administration / PSUs / Government authorities / multilateral or bilateral agencies."	No change proposed
108.	Page 24	Section 4 - Clause 4.2.1, S. No. (1) The bidder should have undertaken advisory / consulting services in India for at least seven projects involving development planning/preparation of DPR for tourism sector projects including at least 02 projects in diving/ marine/coastal tourism with Central Govt /	In reference to Para 7.3.3 (Table 2) of the Manual for Procurement of Consultancy Services, Second Edition, 2025, adherence to which has been specifically advised by the Department of Expenditure, Ministry of Finance, vide OM F.No. 1/3/2026-PPD dated 22.07.2026 ("Advisory regarding prescription of qualification and evaluation criteria in procurement of consultancy services").	Please refer addendum to Section 4: Clause 4.2: Evaluation.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
		State Govt/ PSUs / Government authority /corporation/SPV, with the consultancy fee for each project being not less than 2.40 crore in the last 07 years (5 marks)	We also submit that a consultancy fee of Rs. 2.40 crore per assignment is on the higher side for tourism development plan / DPR assignments commissioned by Government entities, and a requirement of seven such assignments would confine competition to a very limited number of firms. We therefore request to amend the clause as stated below: "The bidder should have undertaken advisory/consulting services in India for at least seven projects involving development planning/preparation of DPR for tourism sector projects including at least 02 projects in diving/marine/coastal tourism/water based tourism with Central Govt / State Govt/ PSUs / Government authority/corporation/SPV, with the consultancy fee for each project being not less than 1.00 crore in the last 10 years (5 marks)."	
109.	Pages 4 and 9	Section 1 - Data Sheet, S. No. 11; Section 2 - Clause 12.1 Earnest Money Deposit (EMD) Rs. 9,00,000/-	We also request that a Bid Securing Declaration be accepted in lieu of EMD, as permitted under Rule 170 of GFR 2017.	Submission of EMD for bidders registered as MSE/Startups will be exempted. Please refer addendum to Section 2 clause 12.1.1.
110.	Pages 13-17	Section 3 - Clause 3.1 to 3.3, Study Area and number of projects ...development of the Andaman Islands as a globally competitive diving and marine tourism destination...	As this is a lump-sum assignment, we request clarification on: (i) list of the islands / island groups covered under the study; (ii) the indicative number of dive sites to be assessed under baseline and carrying capacity assessment; and (iii) the number of priority projects for which DPRs, financial models, bid documents (Task 6) and PMC support (Task 7) are to be provided, or a cap on the same.	Please refer addendum to Section 3: Terms of Reference.

<table>
<tr><th>S. No.</th><th>Page No. / RFP Reference</th><th>Relevant Clause</th><th>Query / Requested Amendment</th><th>Response</th></tr>
<tr><td>111.</td><td>Page 20</td><td>Section 3 - Clause 3.4, Deliverables & Timelines

Inception Report: T0 + 01 week; Baseline Assessment Report: T0 + 04 weeks; Detailed Project Report: T0 + 14 weeks</td><td>Given the geographical spread of the Islands, the need for field visits to multiple dive sites and extensive stakeholder consultation, we request that the timelines be revised to:

<table><tr><th>Task</th><th>Duration</th></tr><tr><td>Inception Report</td><td>T0 + 03 weeks</td></tr><tr><td>Baseline Assessment Report</td><td>T0 + 08 weeks</td></tr><tr><td>Development Potential Report</td><td>T0 + 14 weeks</td></tr><tr><td>DPR</td><td>T0 + 24 weeks</td></tr><tr><td>Implementation & Operational Strategy</td><td>T0 + 28 weeks</td></tr></table>We further request that the time taken by the Authority for review/approval of each deliverable be excluded from the Consultant's timelines.</td><td>Please refer addendum to Section 3: Terms of Reference.</td></tr>
<tr><td>112.</td><td>Page 21</td><td>Section 3 - Team Composition, Note 1

The maximum age of the team member shall be maximum 55 years.</td><td>The Team Leader is required to have 15+ years (20+ years for full marks) of experience counted after a Master's degree, and other experts 10-15+ years. An upper age limit of 55 years would exclude a large proportion of senior specialists, particularly in niche fields such as diving safety, marine ecology and island tourism planning. We request that the age limit be removed, or relaxed to 65 years, as qualification and experience of Key Experts are the relevant evaluation parameters under Para 8.4.2 of the Manual.</td><td>Please refer addendum to Section 3: Terms of Reference.</td></tr>
<tr><td>113.</td><td>Page 21</td><td>Section 3 - Team Composition - Team Leader / Tourism Planning Expert (International)

Team Leader / Tourism Planning Expert (International)</td><td>We request clarification whether the term "International" implies that the Team Leader must be a foreign national, or whether an Indian national with international experience in destination / island / coastal tourism planning would be eligible.
We also request that Master's degrees in Planning, Architecture, Economics and Management be accepted for this position.</td><td>Please refer addendum to Section 3: Terms of Reference.</td></tr>
</table>

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
114.	Pages 21 and 25	Section 3 - Team Composition - Diving Expert; Section 4 - Clause 4.2.3, Note Diving Expert – Masters in Marine Biology /Oceanography / Environmental Science, Civil / Coastal /MarineEngineering10+ years… PADI / SSI / NAUI / CMAS certification (Instructor or Divemaster level) Length of relevant experience shall be counted only post eligible qualification.	Professional diving experience is typically acquired through certification and field practice rather than post-graduate study. We request that:(i) a Graduate degree in the listed disciplines be accepted for the Diving Expert, with Instructor-level certification from PADI/SSI/NAUI/CMAS or equivalent internationally recognized agencies (e.g., BSAC, RAID); and(ii) for all Key Experts, the relevant professional experience be counted from the date of graduation, or alternatively from the date of first relevant certification for the Diving Expert.	Please refer addendum to Section 3: Terms of Reference and Section 4, Clause 4.2: Evaluation.
115.	Page 77	Annexure C – GC 10, Liquidated Damages …the Consultant shall be liable to pay 0.5% of the total cost of the services for delay of each week or part thereof.	We request that Liquidated Damages be levied on the value of the delayed milestone/deliverable rather than on the total cost of the services, and that delays attributable to the Employer, specialist agencies appointed by the Authority, statutory approvals or Force Majeure be excluded from the computation of Liquidated Damages.	No changes proposed
116.	Page 78	Annexure C – GC 11 (vi), Indemnity; Limitation of Liability …subject to a limit equal to two times of the contract value.	We request that the Consultant's aggregate liability under the Contract (including indemnities) be capped at the total contract value, excluding liability for indirect or consequential losses, in line with prevalent practice in Government consultancy contracts.	No changes proposed
117.	Page 24	Section 4 – Clause 4.2.1 (II), Technical Presentation Technical presentation to be made before Tender Evaluation Committee	We request that the date of the technical presentation be communicated at least 07 days in advance.	The dates of technical presentations will be communicated to the qualified bidders well in advance.
118.	Page 3	Section 1 – Data Sheet, S. No. 4 Date, time and address for submission of bid: 06.11.2026, 3.00 pm	In view of the modifications/clarifications sought under the above pre-bid queries, we request the Authority to issue the pre-bid responses and/or addendum sufficiently in advance of the bid submission deadline, allowing bidders adequate time to assess the implications of such changes and	Please refer addendum to Section 2, clause 14.1.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
			incorporate the same appropriately in their technical and financial proposals and submit a complete, compliant and responsive proposal.	
119.	Page 3, 9-10 Data Sheet, S. No. 11-13; Section 2, Clauses 12, 13 and 14.1	EMD of Rs. 9,00,000 and Bid Processing Fee of Rs. 5,000 may be paid online. Originals are to be submitted at ANIIDCO office before 3.00 pm on 06.11.2026.	Kindly confirm that where the EMD and Bid Processing Fee are paid online (RTGS/NEFT), uploading the transaction proof with the technical bid is sufficient, and no physical submission is required. Kindly also confirm whether EMD exemption is available to MSME/Startup bidders.	If EMD & Bid security paid through online then the bidder needs to be upload the proof with technical bids. No physical document is required. Submission of EMD for bidders registered as MSE/Starups will be exempted. Please refer addendum to Section 2, clause 12.1.1.
120.	3, 46 Data Sheet, S. No. 9; Form Tech-15	Proposal validity is 30 days from the date of Financial Bid opening, while the EMD bank guarantee is to remain valid for 180 days after the bid submission deadline.	Kindly clarify the bid validity period and the required validity of the EMD bank guarantee, as the two provisions are not aligned.	No change is proposed
121.	Page 7,67 ITB Clauses 5.2.1 and 5.2.2; GC Clause 3.4	The Consultant and its affiliates shall be disqualified from providing goods, works or non-consulting services related to the project, or from preparing an independent assessment of the same project.	Kindly confirm that the Consultant and its affiliates will **not be barred from bidding for other consulting assignments** of the Authority or the A&N Administration in the future, apart from the specific restrictions stated in ITB Clause 5.2.	The restriction is only for the current project i.e for development of diving & marine tourism in A&N Islands.
122.	Page 8-9, 29, 40 Section 2, Clause 9.4.1; Form Tech-2 Note 1; Form Tech-12 Note I	Completion certificates and work orders/agreements are required to support experience; a CA certificate is allowed if completion certificates are not available.	Obtaining completion certificates from Government clients takes time. Kindly confirm that, along with the work order/agreement, the last billed invoice, an email acknowledgement of completion from the client, or a CA-certified certificate will be accepted as proof. Kindly also confirm that ongoing assignments where the DPR/development plan has been submitted and accepted will be considered.	Please refer Form Tech- 2. No change is proposed.
123.	Page 13-14 Section 3.3, Scope of Work and Task 1	Specialised studies, surveys, certifications and technical designs shall be undertaken by experts/agencies appointed/onboarded by the Authority.	Kindly confirm that the cost of all specialised studies and surveys (bathymetric, hydrographic, geotechnical, marine ecological, EIA/CRZ, underwater structural designs, certifications, etc.) shall be borne directly by the Employer, and shall not be included in the Consultant's financial proposal.	Please refer addendum to Section 3: Terms of Reference.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
124.	Page 13, 16-17, 20 Section 3.3, Tasks 3 and 4; Section 3.4, Deliverables and Timeline	The Consultant shall identify diving/marine tourism projects and prepare DPRs, financial feasibility and business plans. The DPR is to be submitted at T0 + 14 weeks.	The RFP does not state how many DPRs the Consultant has to prepare. This number directly affects the team deployment, man-months, timelines and the financial proposal. Kindly clarify the following: (a) the **exact number of DPRs** to be prepared, or the maximum number of projects the Consultant is expected to cover; (b) the **islands and dive sites** to be covered, along with the list of projects already identified by the Employer, if any; (c) whether **one consolidated DPR** for all projects will be acceptable, or **separate DPRs** are needed for each project; (d) whether the T0 + 14 weeks timeline applies to all DPRs together, or whether DPRs may be submitted in phases. If the number of projects increases after award, kindly confirm that the additional DPRs will be treated as **additional services** and paid on a mutually agreed basis.	Please refer addendum to Section 3: Terms of Reference.
125.	Page 17, 19 Section 3.3, Task 4 (Approvals and Clearances) and Task 6	The Consultant shall provide full support in obtaining CRZ, Environmental, Forest and Defence Clearances, etc.	Kindly confirm that the Consultant shall only assist the Employer in preparation of the required documents/forms and support during meetings and presentations. The sole responsibility for obtaining the clearances, and all statutory fees/charges, shall remain with the Employer.	Please refer addendum to Section 3: Terms of Reference.
126.	Page 19 Section 3.3, Task 6	The Consultant shall prepare bid documents including agreements (Concession Agreement or EPC Agreement) and contract conditions.	The Consultant is not licensed to provide legal services. Kindly confirm that legal vetting of the Concession/EPC Agreements will be undertaken by the Employer's legal advisor/Law Department, or that the Employer may directly engage a legal service provider whose work may be coordinated by the Consultant. Alternatively, kindly confirm that a legal service provider may be included as a consortium member, with each member responsible and liable for its own services.	Please refer addendum regarding Section 2 clause 3.1 and Section 4 clause 4.1.2.
127.	Page 19 Section 3.3, Task 6	Assist the Authority in identifying and onboarding technical experts, environmental consultants, marine survey agencies and other agencies, and prepare ToR, eligibility criteria, evaluation criteria and contract conditions for them.	Kindly confirm that the **selection, appointment and contract management of specialist agencies will be done by the Authority**, and that the Consultant's role is limited to advisory support. The Consultant shall not be responsible for the performance, quality or delays of such agencies. Kindly also confirm that the specialist agencies will be **contracted and paid directly by the Authority**.	Please refer addendum to Section 3: Terms of Reference.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
128.	Page 19 Section 3.3, Task 7	The Consultant shall support contract administration, progress monitoring, review of deliverables for consistency with transaction documents, coordination of approvals, quality assurance reporting and issue resolution support. Technical supervision, engineering sign-off and statutory certification shall remain with the respective appointed PMC/engineering consultant/contractor.	Kindly confirm that "quality assurance reporting" means the Consultant will **compile and report to the Authority** the quality findings and test results provided by the appointed PMC/engineering consultant/contractor. Kindly also confirm that **site quality control, inspection, material testing, and approval or certification of works** shall remain the responsibility of the appointed PMC/engineering consultant/contractor, and that the Consultant shall not be liable for the quality of works executed.	Please refer addendum to Section 3: Terms of Reference.
129.	Page 19-20 Section 3.3, Task 6; Section 3.4 – Task 6	15% payment on signing of agreement with PPP/EPC contractor at T0 + 52 weeks.	Signing of agreements depends on Government approvals (PPPAC/SFC/EFC), bidder response and other factors outside the Consultant's control. Kindly split this payment as: 5% on issue of bid documents, 5% on completion of bid evaluation, and 5% on signing of agreement. Kindly also confirm the payment approach where multiple projects are bid out separately, and that delays not attributable to the Consultant will not attract LDs	Please refer addendum to Section 3: Terms of Reference.
130.	Page 19-20 Section 3.3, Task 7; Section 3.4 – Task 7	PMC during construction till T0 + 156 weeks; 30% paid quarterly in equal instalments.	Kindly confirm that quarterly PMC payments will start from the Effective Date of the Contract or from the start of construction. If construction starts late or extends beyond T0 + 156 weeks for reasons not attributable to the Consultant, kindly confirm that the Contract will be extended with additional fee on a mutually agreed basis.	Please refer addendum to Section 3: Terms of Reference.
131.	Page 19-20, 61 Section 3.3, Tasks 6 and 7; Section 3.4, Deliverables and Timelines; GC Clause 2.4	The Consultant shall structure the identified projects under PPP/EPC mode, prepare bid documents and Concession/EPC Agreements, manage the bid process until agreements are signed (T0 + 52 weeks), and provide PMC support until T0 + 156 weeks. The Contract runs for three years.	The RFP does not state how many PPP/EPC transactions the Consultant has to handle during the Contract period. This number directly affects the team deployment, man-months and the financial proposal. Kindly clarify the following: (a) the **exact number of projects** to be taken up for PPP/EPC bid process management, or the maximum number expected over the Contract period; (b) the **mode for each project** (PPP or EPC), as the documents and effort are different for each; (c) whether projects will be bid out **together as one package** or **separately in phases**, and if in phases, whether all transactions must be completed by T0 + 52 weeks; (d) the **number of projects** for which PMC support is needed under Task 7. If a bid process has to be repeated because there are no responses or only one bid, or if more projects are added after award, kindly confirm that this will be treated as **additional services** and paid on a mutually agreed basis	Please refer addendum to Section 3: Terms of Reference.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
132.	Page 20 Section 3.4, Deliverables and Timelines – Task 1	Inception Report at T0 + 01 week.	Considering stakeholder identification, the Specialist Agency Onboarding Plan and preparation of ToRs for specialist agencies, kindly revise the timeline for the Inception Report to T0 + 03 weeks.	Please refer addendum to Section 3: Terms of Reference.
133.	Page 20 Section 3.4, Deliverables and Timelines – Tasks 2 to 5	Baseline Assessment at T0 + 04 weeks, Development Potential Report at T0 + 08 weeks and DPR at T0 + 14 weeks.	The DPR depends on outputs from specialist agencies to be appointed by the Employer. Kindly confirm that timelines for Tasks 2 to 5 will be extended in line with the receipt of specialist outputs, data and approvals, and such delays will not attract LDs.	Please refer addendum to Section 3: Terms of Reference.
134.	Page 21 Section 3, Team Composition – Team Leader / Tourism Planning Expert (International)	Team Leader / Tourism Planning Expert (International) with Master's in Tourism Planning, MBA Tourism/Urban Planning, Marine/Coastal Engineering.	Kindly clarify whether 'International' means the Team Leader must be a foreign national, or an expert (Indian or foreign) with international experience. Kindly also confirm that Master's in Planning/Architecture, MBA/PGDM (any specialisation) and Master's in Tourism Management will be accepted.	Please refer addendum to Section 3: Terms of Reference.
135.	Page 21 Section 3, Team Composition – Diving Expert	Masters in Marine Biology/Oceanography/Environmental Science or Civil/Coastal/Marine Engineering, with PADI/SSI/NAUI/CMAS certification (Instructor or Divemaster level).	Kindly confirm that the engineering degree is an alternative qualification, and whether PADI/SSI/NAUI/CMAS certification at Instructor or Divemaster level is mandatory. Kindly also confirm whether 10+ years of experience in the dive industry/dive centre operations will be counted as relevant experience.	Please refer addendum to Section 3: Terms of Reference.
136.	Page 21-22 Section 3, Team Composition, Note 1	The maximum age of the team member shall be 55 years.	The Team Leader requires 15+ years (20+ years for full marks) of post-qualification experience. Kindly relax the maximum age limit to 65 years, so that senior experts with relevant experience can be proposed.	Please refer addendum to Section 3: Terms of Reference.
137.	Page 22, 68 Section 3, Team Composition, Note 8; GC Clause 3.9 (b)	The Consultant needs to engage additional experts/sub-consultants as required. The Consultant shall until T0 + 156 weeks. The Contract runs for three years.	Kindly confirm that the Consultant's responsibility under GC 3.9 (b) applies only to **sub-consultants engaged by the Consultant**, and not to specialist agencies, contractors or consultants appointed by the Authority. Kindly also confirm that additional experts engaged at the Authority's request under Note 2 will be **paid as additional services**.	Yes it applies only to sub-consultants engaged by the Consultant and also the key professionals engaged for the project by the consultant. Regarding payment to additional experts please refer Note 2 of Section 3 clause 3.4 Team Composition.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
138.	Page 23 Section 4.1.1 (Pre-qualification scoring)	Weightages are assigned to each criterion and consultants securing minimum 75% shall be shortlisted.	Kindly clarify the marking method for each pre-qualification criterion, i.e. whether marks are pass/fail or proportional (for example, marks for 05 projects against the required 07 projects, or turnover lower than INR 6 crore).	No change proposed
139.	Page 23 Section 4.1.1, S. No. 1 and S. No. 2 (b)	**S. No. 1:** The Consultant should have an average annual turnover of at least INR 6 crores in the last three years. **S. No. 2 (b):** During the last seven years, the applicant must have completed at least 07 consultancy projects for preparation of development plans/DPRs of minimum consultancy fee of Rs. 2.40 cr for tourism projects. (50%)	The minimum average annual turnover required under S. No. 1 is INR 6 crore. Against this, the minimum consultancy fee of Rs. 2.40 crore per project under S. No. 2 (b) works out to **40% of the required annual turnover**, and it applies to each of the 07 projects. A per-project value of about **one-fourth of the turnover requirement (Rs. 1.50 crore)** would normally be proportionate. In addition, many tourism development plan and DPR assignments by State Governments, UTs and their agencies have a consultancy fee below Rs. 2.40 crore, and several such assignments run over multiple years with implementation support, so they remain ongoing even after the DPR or development plan has been delivered. To enable wider participation of capable and experienced firms, kindly modify the criterion as follows: (a) reduce the number of projects from **07 to 05**; (b) reduce the minimum consultancy fee per project from **Rs. 2.40 crore to Rs. 1.00 crore**; and (c) consider **ongoing assignments** where the development plan/DPR has been **submitted to and accepted by the client**, supported by the work order/agreement and a client certificate or CA certificate. Kindly also confirm that the consultancy fee will be taken as the contract value **inclusive of GST**, as shown in the work order or agreement.	Consultancy fee will be taken as contract value (inclusive of GST). Please refer addendum to Section 4, clause 4.2: Evaluation No other changes proposed.
140.	Page 23 Section 4.1.1, S. No. 2 (c)	Out of the consultancy assignment mentioned above the applicant must have prior experience in preparation of Detailed Project Reports (DPRs) for at least 02 projects in diving/ marine/coastal tourism (30%)	Diving and marine tourism is still a new sector in India, and very few DPRs have been prepared specifically for diving or marine tourism projects. As a result, very few firms would meet this criterion, which may limit competition. The scope of work under Section 3.3, Task 6 requires the Consultant to structure projects under PPP/EPC mode, prepare bid documents and Concession/EPC Agreements, and support bid process management up to signing of the agreement. Tasks 6 and 7 together account for 45% of the total payment. Experience	No change proposed.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
			in PPP/transaction advisory therefore shows the Consultant's ability to deliver the assignment more directly than DPR experience alone. This approach is also in line with Section 4.2.1, Criterion I (b), which already evaluates PPP transaction advisory experience with a minimum project cost of Rs. 25 crore. Kindly modify the criterion as follows: **"Bidder should have successfully completed PPP/Transaction Advisory assignments with minimum project cost of Rs. 25 crore during the last 10 years for Central/State Government, PSU, Development Authority or Statutory Body. Out of which, the bidder should have done at least 02 projects in diving/coastal/marine/island/tourism and hospitality sector."**	
141.	Page 23 Section 4.1.1, S. No. 2 (c)	Out of the consultancy assignment mentioned above the applicant must have prior experience in preparation of Detailed Project Reports (DPRs) for at least 02 projects in diving/ marine/coastal tourism (30%)	Without prejudice to the request for modification of this criterion made above, kindly confirm that DPRs/development plans for island tourism, beach, waterfront, cruise, ecotourism in coastal zones and water sports projects will be considered as marine/coastal tourism projects.	No change proposed.
142.	Page 23,29 Section 4.1.1, S. No. 1; Form Tech-11	Average annual turnover of at least INR 6 crore in last three financial years; net worth not negative as on 31.03.2026.	Kindly confirm that, in case of a consortium, the financial and technical capacity of both consortium members will be considered together for eligibility. Kindly also confirm that turnover from consultancy services as a whole (not only tourism) will be considered.	Lead member and consortium members can collectively fulfill the technical qualification and experience requirements.
143.	Page 24 Section 4.2.1, Criterion I (a)	The bidder should have undertaken advisory / consulting services in India for at least seven projects involving development planning/preparation of DPR for tourism sector projects including at least 02 projects in diving/ marine/coastal tourism with Central Govt / State Govt/ PSUs / Government authority /corporation/SPV, with the consultancy fee for each project being not less than ₹ 2.40 crore in the last 07 years (5 marks)	The core outcome of this assignment is to take diving and marine tourism projects from concept to award under PPP/EPC mode. Under Section 3.3, Task 6, the Consultant is required to structure projects, prepare bid documents and Concession/EPC Agreements, and manage the bid process until agreements are signed. Experience in PPP/Transaction Advisory is therefore the most	Please refer addendum to Section 4, clause 4.2: Evaluation

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
			relevant measure of a bidder's ability to deliver these outcomes. Diving and marine tourism is a new and emerging sector in India, and only a limited number of DPRs have been taken up in this area so far. Keeping this requirement in the technical evaluation may result in most bidders scoring zero on this criterion, so the marks would not differentiate between capable firms. Including island, tourism and hospitality projects would still make sure that bidders bring relevant sector experience. Kindly revise the criterion as follows: **"Bidder should have successfully completed PPP/Transaction Advisory assignments with minimum project cost of ₹25 crore during the last 10 years for Central/State Government, PSU, Development Authority or Statutory Body. Out of which, the bidder should have done at least 02 projects in diving/coastal/marine/island/tourism and hospitality sector."** Kindly also confirm that assignments undertaken outside India will be considered, in line with the conversion rate provided in the Note under Clause 4.2.1.	
144.	Page 24 Section 4.2.1, Criterion I (a)	Advisory/consulting services in India for at least seven projects, each with a fee of not less than Rs. 2.40 crore in the last 07 years (5 marks).	Without prejudice to the request for modification of this criterion made above, the pre-qualification criteria and the Note under Clause 4.2.1 (Rs. 85 per USD) recognise international projects, while Criterion I (a) refers to projects 'in India'. Kindly confirm that international projects will also be considered. Kindly also share the marking method (proportional or pass/fail).	Please refer addendum to Section 4, clause 4.2: Evaluation
145.	Page 24 Section 4.2.1, Criterion I (b)	Transaction advisory for at least 02 PPP projects with minimum project cost of Rs. 25 crore in last 07 years, at least one for diving/coastal/marine/island/tourism.	Kindly confirm that 'project cost' refers to the estimated capital cost of the PPP project (not the consultancy fee), and that transaction advisory assignments where bid process management has been completed (bid documents prepared and bids invited/evaluated) will be considered, even if the concession agreement has not yet been signed.	Project cost does not mean consultancy fee. No change proposed.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
146.	Page 24 Section 4.2.1, Criterion II	Approach and methodology – 40 marks; technical presentation to be made before the Tender Evaluation Committee.	Kindly share the sub-criteria and marks break-up for the 40 marks, and the expected date and mode of the technical presentation. Kindly allow the presentation through video conference.	Presentation will be made through hybrid mode.
147.	Page 24-25 Section 4.1.2; Section 4.2.1, Criterion III; Clause 4.2.3	The Team Leader and more than 50% of the experts must be part of the lead consultant. Key professional marks are based on years of experience.	Kindly confirm that experts engaged by the lead consultant on a contractual/retainer basis will be counted as part of the lead consultant. Kindly also confirm that Key Professional marks will be awarded only on years of relevant experience, as per Clause 4.2.3.	Experts engaged by the lead consultant on a contractual/retainer basis will be counted as part of the lead consultant. Please refer to addendum of Section 4, clause 4.2: Evaluation.
148.	Page 49 Form Tech-17; Section 4.1, S. No. 3	Declaration that the bidder has not been blacklisted by any Central/State Government Department/PSU.	Kindly confirm that the declaration may be given on an 'as on date' basis, in the following form: "I, [Name], authorised representative of [Bidder's Name], hereby declare that [Bidder's Name] is not blacklisted or debarred by any organisation or office as on the date of submission of this bid."	Declaration must be as on date.
149.	Page 50 Form Tech-18; Section 4.1, S. No. 4	Declaration that, during the last three years, the bidder has neither failed to perform on any agreement, nor been expelled from any project nor had any agreement terminated for breach.	Kindly confirm that the declaration may be given on an 'as on date' basis, in the following form: "I, [Name], authorised representative of [Bidder's Name], hereby declare that [Bidder's Name] is not terminated by any organisation or office as on the date of submission of this bid, as may be evidenced by a judicial pronouncement or an arbitral award by the highest appellate authority."	Declaration must be for last three years from the date of submission of bids.
150.	Page 53 Form Fin-3; Section 3, Team Composition, Note 2	Break-up of remuneration is to be used only for additional services. Additional sector experts will be paid at the per-day cost of the Team Leader.	Kindly confirm that Form Fin-3 will not be used for financial evaluation, and that the evaluated amount will be the 'Total Amount Without GST' quoted in the BOQ (Form Fin-2). Kindly also clarify how the per-day rate of the Team Leader will be derived from the man-month rate in Form Fin-3.	Form FIN-2 will be evaluated. No change is proposed.
151.	Page 61 GC Clause 2.4	The Contract shall expire at the end of three years from the Effective Date unless further extended in writing by the Employer.	The RFP does not specify price escalation. Kindly confirm that the quoted fee shall remain fixed for the initial three-year Contract period, and in the event of any extension beyond this period, the remuneration shall be adjusted based on the prevailing Consumer Price Index (CPI) for urban labour published by MoSPI, or a minimum escalation of 8% on the person-month rates, or a mutually agreed escalation mechanism.	Please refer addendum to Contract for Consultant Services, GC Clause 2.4.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
152.	Page 63-64 GC Clause 2.9.1.1 (d), (e), (f) and (g)	The Employer may terminate the Contract, including where in the judgment of the Employer the Consultant has engaged in corrupt practices, or where the Monitoring Committee judges the quality of services to be poor.	Before termination under these sub-clauses, kindly provide for a written notice to the Consultant highlighting the alleged breach/non-compliance, a 21-day period to remedy the same, and an opportunity of hearing. Further action may then be decided.	No change proposed
153.	Page 64-65 GC Clause 2.9.1.1 (i) and Clause 2.9.5 (a)	The Employer may terminate the Contract in its sole discretion for any reason. Clause 2.9.5 (a) covers payment only for termination under 2.9.1 (g), (h) and 2.9.2.	Kindly confirm that in case of termination under Clause 2.9.1.1 (i) (termination for convenience), the Consultant shall be paid for all services performed up to the effective date of termination, along with reasonable demobilisation costs, and that no LD or forfeiture of Performance Guarantee shall apply.	No change proposed
154.	Page 65-66 GC Clause 2.9.5 (b)	On termination under Clause 2.9.1.1 (a) to (f), the Consultant is not entitled to agreed payments and the Employer may impose liquidated damages.	Kindly confirm that payment for services satisfactorily performed and deliverables submitted up to the date of termination shall be released in all cases of termination, and that LDs on termination shall be subject to the overall LD cap under Clause 10.2.	No change proposed
155.	Page 67 GC Clause 3.6	The Consultant and Personnel shall not communicate any confidential information without the Employer's prior written consent.	Kindly permit the following addition: "The Consultant may retain such portion of the Confidential Information including its working papers that is required for compliance with its statutory, regulatory or professional conduct obligations", subject to continuing confidentiality.	No change proposed
156.	Page 67 GC Clause 3.7	The Consultant shall take out and maintain insurance at its own cost and provide evidence at the Employer's request	Kindly specify the **type of insurance and the coverage amount** required (for example, professional indemnity). Kindly also confirm that the coverage required will not exceed the Consultant's overall liability cap under the Contract.	The consultant shall follow the contract act
157.	Page 67-68 GC Clause 3.8	The Employer may inspect and audit the Consultant's accounts and records, through auditors appointed by it, up to five years from expiry/termination.	Kindly confirm that the Consultant maintains records as per its internal record retention policy. Any audit shall be with prior written notice, limited to the work performed under this Contract, and shall not require the Consultant to breach its confidentiality obligations. Any third-party auditor shall sign a confidentiality arrangement with the Consultant before the audit.	No change proposed

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
158.	Page 68 GC Clause 3.11	All reports and documents prepared by the Consultant shall be the property of the Employer. The Consultant may retain a copy but shall not use it anywhere without written permission.	Kindly permit the Consultant to cite the **name of the assignment, the client and a brief description of the scope as a credential** in future proposals, without disclosing confidential information.	No change proposed. Work order/agreement/experience certificate may be used for all other purposes.
159.	Page 70-71 Section 3, Team Composition Note 7; GC Clause 4.4	Substitution of Key Personnel is allowed only under compelling circumstances, with equally or better qualified resources.	Kindly permit replacement of personnel with personnel having equivalent or better qualifications and experience, without any financial implication. Kindly also confirm that the Employer will evaluate and communicate its acceptance of a replacement CV within 21 days of submission, failing which the CV shall be deemed approved.	No change is proposed.
160.	Page 71 GC Clause 4.5; Section 3, Team Composition	A resident project manager shall take charge of the Services at all times. However, the assignment is deliverable-based and continuous deployment is not necessary.	Kindly confirm that a resident project manager is not required to be stationed at Sri Vijaya Puram on a full-time basis, and that experts will be deployed as per project requirement, including meetings, consultations and site visits.	Resident project manager has to be stationed at Sri Vijaya Puram/project site on a full time basis.
161.	Page 71 GC Clause 5.1; Section 3.3, Task 2	The Employer shall provide the Consultant with permits, documents and other assistance necessary for the project.	Kindly confirm that the Employer will arrange or facilitate inter-island transport, boats/vessels for site and dive-site visits, and permits for restricted/protected areas (including Restricted Area Permits for foreign experts, if any) for the Consultant's team.	Authority will facilitate the consultant with project related activities, however the cost to be borne by the consultants.
162.	Page 72-74 GC Clause 6.3	Payments are linked to milestones; however, the invoice-to-payment period is not stated.	Kindly specify that undisputed invoices shall be paid within 30 days from the date of receipt of the invoice along with supporting documents.	Please refer addendum to Contract for Consultant Services, GC Clause 6.3.
163.	Page 74 GC Clause 6.3 (b), (d) and (e)	If the Employer fails to communicate acceptance or objections within 10 days of receipt of a deliverable, payment shall be released.	Kindly confirm that if no comments are received within 10 days of submission, the deliverable shall be deemed accepted for all purposes, including payment and the start of subsequent tasks, and the time taken by the Employer for review shall not be counted towards the Consultant's timelines.	Please refer addendum to Contract for Consultant Services, GC Clause 6.3.
164.	Page 77 GC Clause 10.2 and 10.3	LDs at 0.5% of the total cost of services per week of delay, capped at 10% of the total contract value.	Kindly revise the LD to 0.5% per week of the value of the delayed milestone payment, capped at 5% of the delayed milestone payment. Kindly also confirm that no LD shall be levied for delays caused by factors beyond the Consultant's control (including delays in Employer approvals, data, specialist agency outputs and statutory clearances), with a corresponding extension of time. Further, if the Consultant completes the final milestone within the prescribed timeline, any LD levied on an earlier delayed milestone may kindly be reverted.	No change proposed.

S. No.	Page No. / RFP Reference	Relevant Clause	Query / Requested Amendment	Response
165.	Page 77-78 GC Clause 11 (v), (vi) and (vii)	The Consultant shall indemnify the Employer against IPR claims, third-party claims (limited to two times the contract value) and claims of employees/sub-contractors.	The RFP does not prescribe an overall limit on the Consultant's liability, and the indemnities under Clause 11 (v) and (vii) are open-ended. Kindly limit the Consultant's aggregate liability under the Contract to one time the consultancy fee, and include a clause stating that the Consultant shall not be liable for any indirect, special or consequential losses or damages, in line with the Manual for Procurement of Consultancy and Other Services (Ministry of Finance) and industry practice.	No change proposed.

The last date for submission of bid on the e-procurement portal https://eprocure.andamannicobar.gov.in is 3.00 pm on 27.11.2026. Please also refer to the enclosed addendum for further details. It is also informed that another pre-bid meeting will be held at 04.00 pm on 05.11.2026, the VC link for the meeting may also be seen in the enclosed addendum.

General Manager (Projects)
F. No. 1-1880/ANIIDCO/Projects/2026-27/4179
Date: 30.10.2026

ANDAMAN AND NICOBAR ISLANDS INTEGRATED DEVELOPMENT CORPORATION LTD

(A Government undertaking)

CIN: U74999AN1988SGC000028, GSTIN: 35AACCA4070B1ZB

Addendum

Addendum to the Request for Proposal (RFP) invited for Appointment of Consultant for Development of Diving and Marine Tourism in A & N Islands

Sl. No.	Existing Clause	Addendum
1.	**Section 2: INSTRUCTIONS TO BIDDERS** **3. Eligibility of Association of Consultants and Sub-Consultants** 3.1 A consultant may apply individually or in the form of a consortium. The members of consortium shall enter into a MoU for joint bidding and Power of Attorney on the name of lead partner for the purpose of making the application and submitting the bid. The consultant shall not be entitled to submit another application either individually or as a member of any consortium, as the case may be. In case of joint bidding, maximum members in the consortium are limited to two. The format for Power of Attorney for lead member of consortium and format for Memorandum of Understanding (MoU) between members of the consortium is enclosed as Tech Form 13 and Tech Form 14 respectively.	**Section 2: INSTRUCTIONS TO BIDDERS** **3. Eligibility of Association of Consultants and Sub-Consultants** 3.1 A consultant may apply individually or in the form of a consortium. The members of consortium shall enter into a MoU for joint bidding and Power of Attorney on the name of lead partner for the purpose of making the application and submitting the bid. The consultant shall not be entitled to submit another application either individually or as a member of any consortium, as the case may be. In case of joint bidding, maximum members in the consortium are limited to **three**. The format for Power of Attorney for lead member of consortium and format for Memorandum of Understanding (MoU) between members of the consortium is enclosed as Tech Form 13 and Tech Form 14 respectively. **The team leader and atleast four key personnel must be the employee of the lead partner or consortium member out of which the team leader and atleast two key personnel must be the employee of lead partner. Maximum one key personnel i.e Diving Expert/Environment Expert may be engaged through sub-consultant subject to meeting qualification and experience as prescribed in Section 3 clause 3.3 Team Composition. Details of sub consultant to be provided as per enclosed Form Tech-19.**
2.	**12.1.1** An EMD of Rs. 9,00,000/- in the form of DD/bank guarantee in favour of the ANIIDCO Ltd., and payable at Sri Vijaya Puram must be submitted alongwith the proposal.	**12.1.1** An EMD of Rs. 9,00,000/- in the form of DD/bank guarantee in favour of the ANIIDCO Ltd., and payable at Sri Vijaya Puram must be submitted alongwith the proposal.

		The firms registered as MSE/Startups are exempted from submission of Bid Security (EMD). However, in lieu of Bid Security, the firms need to submit the self "Bid Security Declaration" certificate accepting that if they withdraw or modify their bids during period of validity etc., appropriate deemed fit action may be imposed. Further MSE/Startups registration certificate with self declaration shall be uploaded alongwith the technical bid in place of EMD.
3.	**12.1.4** The EMD of the unsuccessful bidders would be returned back within one month of signing of the contract	**12.1.4 The EMD of bidders who are unsuccessful during technical bid evaluation, shall be returned to them without any interest whatsoever within 30 days from the date of declaration of the result of the technical evaluation. The EMD of all other unsuccessful bidders shall be returned to them without any interest whatsoever, at the earliest but not later than 30 days after finalization of tender.**
4.	**14.1**The proposal should be filled online at https://eprocure.andamannicobar.gov.in. The tender is based on two bid system i.e. separate Technical and Financial bid. Submission letters for both Technical and Financial Proposals should respectively be in the format of Annexure A: Standard Forms (Technical), and of Annexure B: Standard Forms (Financial) respectively. Only original EMD and Bid Processing Fee as specified in the Data Sheet is to be submitted in the office of ANIIDCO Ltd., Vikas Bhawan, before 3.00 pm on 06.11.2026. however, the scanned copy of the EMD and Bid Processing shall be uploaded along with the Technical Bid and the technical bids will be opened on the same day i.e 06.11.2026 at 03.30 pm.	**14.1**The proposal should be filled online at https://eprocure.andamannicobar.gov.in. The tender is based on two bid system i.e. separate Technical and Financial bid. Submission letters for both Technical and Financial Proposals should respectively be in the format of Annexure A: Standard Forms (Technical), and of Annexure B: Standard Forms (Financial) respectively. Only original EMD and Bid Processing Fee as specified in the Data Sheet is to be submitted in the office of ANIIDCO Ltd., Vikas Bhawan, before **3.00 pm on 27.11.2026** however, the scanned copy of the **EMD/Bid Security Declaration** and Bid Processing shall be uploaded along with the Technical Bid and the technical bids will be opened on the same day **i.e 27.11.2026 at 03.30 pm.**
5.	**SECTION3: TERMS OF REFERENCE** **3.1 Introduction** The Employer aims to develop the Andaman Islands as one of the most preferred tourist destinations in India, with a strong focus on positioning the Islands as a globally competitive diving and marine tourism destination. The Andaman Islands possess unique natural assets including pristine coral reefs, rich marine biodiversity, excellent underwater visibility, and globally recognized dive sites. These characteristics provide a strong opportunity to develop the Islands as a high-value, sustainable diving tourism hub catering to both domestic and international markets.	**SECTION3: TERMS OF REFERENCE** ***3.1*** **Introduction** The Employer aims to develop the Andaman Islands as one of the most preferred tourist destinations in India, with a strong focus on positioning the Islands as a globally competitive diving and marine tourism destination. The Andaman Islands possess unique natural assets including pristine coral reefs, rich marine biodiversity, excellent underwater visibility, and globally recognized dive sites. These characteristics provide a strong opportunity to develop the Islands as a high-value, sustainable diving tourism hub catering to both domestic and international markets.

	Concerted efforts are being undertaken by A&N Administration to position the Islands prominently in key tourism source markets. In this context, there is a need for a structured, design-led, and outcome-driven approach to destination development, focusing on enhancing visitor experience, improving infrastructure, ensuring environmental sustainability, and enabling private sector participation consistent with the principles of developing global-standard tourist destinations such as strong identity, quality infrastructure, safety, and high visitor satisfaction. In this background, ANIIDCO Ltd. intends to engage a Consulting Firm to provide comprehensive advisory services for diving tourism destination development, including preparation of strategy, master planning, project identification, and implementation roadmap for the Islands in a holistic manner. **3.2 Background** The ANIIDCO Ltd., plays a key role in tourism development, infrastructure creation, and economic growth across the Union Territory. Given the Islands' globally significant coral reef ecosystems and high potential for diving and marine tourism, A&N Administration aims to develop Andaman Islands into a globally competitive diving and marine tourism destination, aligned with sustainable and high-value tourism principles. To support this, ANIIDCO Ltd. intends to engage a Consulting Firm for providing end-to-end advisory services for planning, feasibility, and PPP-based development of identified tourism projects **3.3 SCOPE OF WORK** The Consultant shall undertake the assignment for development of the Andaman Islands as a globally competitive diving and marine tourism destination, incorporating proposed flagship interventions including but not limited to artificial shipwreck programmes, underwater museums, liveaboard operations, hyperbaric safety infrastructure, underwater observatory,	Concerted efforts are being undertaken by A&N Administration to position the Islands prominently in key tourism source markets. In this context, there is a need for a structured, design-led, and outcome-driven approach to destination development, focusing on enhancing visitor experience, improving infrastructure, ensuring environmental sustainability, and enabling private sector participation consistent with the principles of developing global-standard tourist destinations such as strong identity, quality infrastructure, safety, and high visitor satisfaction. In this background, ANIIDCO Ltd. intends to engage a Consulting Firm to provide comprehensive advisory services for diving tourism destination development, including preparation of strategy, master planning, project identification, and implementation roadmap for the Islands in a holistic manner. **3.2 Background** The ANIIDCO Ltd., plays a key role in tourism development, infrastructure creation, and economic growth across the Union Territory. Given the Islands' globally significant coral reef ecosystems and high potential for diving and marine tourism, A&N Administration aims to develop Andaman Islands into a globally competitive diving and marine tourism destination, aligned with sustainable and high-value tourism principles. **The list of existing diving sites to be explored by the consultant for development of diving and marine tourism in A&N Island as per the existing scuba diving guidelines is enclosed as Annexure A. However, the consultant based on the assessment has to prioritize the sites for development.** To support this, ANIIDCO Ltd. intends to engage a Consulting Firm for providing end-to-end advisory services for planning, feasibility, and PPP-based development of identified tourism projects **3.3 SCOPE OF WORK** **The Consultant shall undertake the assignment for development of the Andaman Islands as a globally competitive diving and marine tourism destination in accordance with Applicable Laws, Environmental Regulations, and Good Industry Practice, incorporating proposed flagship interventions including but not limited to:**

	eco-tourism sailing initiatives, and associated marine tourism infrastructure, in accordance with Applicable Laws, Environmental Regulations, and Good Industry Practice.	**1. Development of shipwrecks for diving.** **2. Development of underwater museum.** **3. Procurement and operation of dedicated liveaboard fleet.** **4. Setting up of dedicated marine diving emergency response and rescue network including hyperbaric safety infrastructure.** **5. Development or upgradation of dive jetties, embarkation points and small marine hubs.** **6. Eco-tourism & Marine Conservation Infrastructure including community led Dugong & Sea Turtle eco-tours, citizen reef protection programme.** **7. Marine spatial zoning and eco-certification framework.** **8. Development of Marina.** **9. Coral reef restoration project.**
	The Employer recognizes that several components of the assignment require specialised technical, environmental, marine, bathymetric, hydrographic, geotechnical, ecological, diving-safety, medical/emergency response, artificial reefing, underwater engineering, EIA/CRZ and certification expertise. Such specialised studies, surveys, certifications and technical designs shall be undertaken by appropriately qualified experts, consultants, institutes, laboratories, agencies, statutory consultants, certification bodies or organisations appointed / onboarded by the Authority, as considered necessary for the project.	**The Employer recognizes that several components of the assignment require specialised technical, environmental, marine, bathymetric, hydrographic, geotechnical, ecological, diving-safety, medical/emergency response, artificial reefing, underwater engineering, EIA/CRZ and certification expertise. Such specialised studies, surveys, certifications and technical designs shall be undertaken by appropriately qualified experts, consultants, institutes, laboratories, agencies, statutory consultants, certification as considered necessary for the project**. **The specialist agency for obtaining EIA/CRZ/Environmental clearance for the projects shall be onboarded by the authority, however, consultant shall prepare the detailed documents and assist the authority for appointment of such agency. All remaining investigations/surveys like ones mentioned below shall be in the scope of consultants:** • **Undertake topographical, DGPS, bathymetric, hydrographic, geotechnical and metocean surveys to assess site conditions and suitability for marine infrastructure.** • **Conduct underwater geophysical and shipwreck condition surveys, marina and dive jetty feasibility studies, vessel navigation assessments, and coral reef restoration technical assessments.** • **Prepare concept designs, engineering drawings, DPRs, BOQs, cost estimates and implementation schedules for the proposed projects.**

	TASK 1: INCEPTION • Review all available background documents, data, maps, policies, prior studies, bathymetric charts, tourism plans, marine resource records, conservation notifications, and coastal management regulations relevant to the study area. • Hold kick-off meetings with the Employer and relevant stakeholders to confirm objectives, spatial coverage, priority concerns, reporting protocols, and outputs. • Identify key stakeholders, including relevant departments, tourism operators, dive operators, marine safety agencies, environmental authorities, aviation stakeholders, research institutions, and potential investors, and submit a stakeholder engagement plan to the Authority. • Prepare and submit an Inception Report detailing the methodology, work plan, timelines, stakeholder consultation framework, field survey protocols, risk management approach, quality assurance procedures and data requirements for execution of the assignment, including approach for technical, environmental, and financial assessment of the proposed interventions. • Identify all technical, environmental, marine, engineering, medical safety, statutory clearances, diving-standards, certification, EIA/CRZ and institutional expertise required for the assignment, and prepare a Specialist Agency Onboarding Plan. • The Specialist Agency Onboarding Plan shall specify the type of expert / agency required, indicative scope, minimum qualification and accreditation requirements, deliverables, dependencies, timelines, and whether such agency should be appointed by the Authority directly or through a facilitated procurement / empanelment process. • Assist the Authority in preparing ToRs / scope notes for such specialist agencies, including but not limited to bathymetric and hydrographic survey agencies, marine ecological experts, reef/carrying capacity experts, diving safety experts, hyperbaric / emergency response specialists, artificial reefing experts, underwater structural engineers, EIA/CRZ consultants, naval architects, research institutions and recognised diving certification organisations. ***Deliverable: Inception Report***	**TASK 1: INCEPTION** • Review all available background documents, data, maps, policies, prior studies, bathymetric charts, tourism plans, marine resource records, conservation notifications, and coastal management regulations relevant to the study area. • Hold kick-off meetings with the Employer and relevant stakeholders to confirm objectives, spatial coverage, priority concerns, reporting protocols, and outputs. • Identify key stakeholders, including relevant departments, tourism operators, dive operators, marine safety agencies, environmental authorities, aviation stakeholders, research institutions, and potential investors, and submit a stakeholder engagement plan to the Authority. • Prepare and submit an Inception Report detailing the methodology, work plan, timelines, stakeholder consultation framework, field survey protocols, risk management approach, quality assurance procedures and data requirements for execution of the assignment, including approach for technical, environmental, and financial assessment of the proposed interventions. • **Identify all specialised technical, environmental, marine, bathymetric, hydrographic, geotechnical, ecological, diving-safety, medical/emergency response, diving-standards, artificial reefing, underwater engineering, EIA/CRZ, statutory clearances and certification expertise. Such specialised studies, surveys, certifications and technical designs shall be undertaken by appropriately qualified experts, consultants, institutes, laboratories, agencies, statutory consultants, certification as considered necessary for the project.** • **The specialist agency for obtaining EIA/CRZ/Environmental clearance for the projects shall be onboarded by the authority, however, consultant shall prepare the detailed documents and assist the authority for appointment of such agency. All remaining investigations/surveys like ones mentioned below shall be in the scope of consultants:** o **Undertake topographical, DGPS, bathymetric, hydrographic, geotechnical and metocean surveys to assess site conditions and suitability for marine infrastructure.** o **Conduct underwater geophysical and shipwreck condition surveys, marina and dive jetty feasibility studies, vessel navigation assessments, and coral reef restoration technical assessments.**

	TASK 2: BASELINE ASSESSMENT & DIAGNOSTICS • Detailed assessment of existing diving tourism assets and diving sites, including identification and mapping of dive sites (existing and potential), reef ecosystems, marine biodiversity, and diving tourism infrastructure across the Andaman Islands. • Evaluate existing supporting infrastructure, including dive centres, jetties, transport systems, safety infrastructure, rescue mechanisms, and emergency response systems, and shall undertake a gap assessment for critical infrastructure such as hyperbaric chambers, rescue boats etc. • Assess the technical and operational feasibility of proposed liveaboard routes, including expedition-level dive locations such as remote islands and seamounts, and evaluate port infrastructure and logistics supporting such operations. • Undertake environmental baseline assessment and applicable environmental and coastal regulations. • Carry out benchmarking analysis of international diving tourism destinations, including wreck diving, underwater museums, liveaboard expedition tourism, and non-diver marine attractions, and identify target markets and tourism segments. • Carry out assessment of impact of artificial reef creation, underwater installations, and increased diving activity on all the probable dive sites. • Submit a comprehensive baseline assessment report for review and approval by the Authority for development of key interventions but not limited to the listed activities as below. ***Deliverable: Baseline Assessment Report.***	○ **Prepare concept designs, engineering drawings, DPRs, BOQs, cost estimates and implementation schedules for the proposed projects.** • **The Specialist Agency Onboarding Plan shall specify the type of expert / agency required, indicative scope, minimum qualification and accreditation requirements, deliverables, dependencies, timelines, etc.** ***Deliverable: Inception Report*** **TASK 2: BASELINE ASSESSMENT & DIAGNOSTICS** • Detailed assessment of existing diving tourism assets and diving sites, including identification and mapping of dive sites (existing and potential), reef ecosystems, marine biodiversity, and diving tourism infrastructure across the Andaman Islands. • Evaluate existing supporting infrastructure, including dive centres, jetties, transport systems, safety infrastructure, rescue mechanisms, and emergency response systems, and shall undertake a gap assessment for critical infrastructure such as hyperbaric chambers, rescue boats etc. • Assess the technical and operational feasibility of proposed liveaboard routes, including expedition-level dive locations such as remote islands and seamounts, and evaluate port infrastructure and logistics supporting such operations. • Undertake environmental baseline assessment and applicable environmental and coastal regulations. • Carry out benchmarking analysis of international diving tourism destinations, including wreck diving, underwater museums, liveaboard expedition tourism, and non-diver marine attractions, and identify target markets and tourism segments. • Carry out assessment of impact of artificial reef creation, underwater installations, and increased diving activity on all the probable dive sites. • **Appoint all specialised technical, environmental, marine, bathymetric, hydrographic, geotechnical, ecological, diving-safety, medical/emergency response, diving-standards, artificial reefing, underwater engineering, EIA/CRZ, statutory clearances and certification expertise.** • **The specialist agency for obtaining EIA/CRZ/Environmental clearance for the projects shall be onboarded by the authority, however, consultant shall prepare the**

		detailed documents and assist the authority for appointment of such agency. All remaining investigations/surveys like ones mentioned below shall be in the scope of consultants: o **Undertake topographical, DGPS, bathymetric, hydrographic, geotechnical and metocean surveys to assess site conditions and suitability for marine infrastructure.** o **Conduct underwater geophysical and shipwreck condition surveys, marina and dive jetty feasibility studies, vessel navigation assessments, and coral reef restoration technical assessments.** o **Prepare concept designs, engineering drawings, DPRs, BOQs, cost estimates and implementation schedules for the proposed projects.** • **Consultant shall ensure outcome of specialist agencies based on Specialist Agency Onboarding Plan.** • **Submit a comprehensive baseline assessment report for review and approval by the Authority for development of key interventions but not limited to the listed activities/projects as per scope of work.** ***Deliverable: Baseline Assessment Report.***
	TASK 3: PREPARATION OF DEVELOPMENT POTENTIAL REPORT The consultant would indicate potential and development options for the islands spelling out clearly the issues and gaps in infrastructure, diving tourism and allied activities etc. with appropriate mitigation measures. **Carrying Capacity:** The consultant shall carry out a comprehensive futuristic carrying capacity assessment of all sites especially reefs, and provide frameworks for review/monitoring based on environment quality, tourist behavior pattern, technological advancement etc.	**TASK 3: PREPARATION OF DEVELOPMENT POTENTIAL REPORT** The consultant would indicate potential and development options for the islands spelling out clearly the issues and gaps in infrastructure, diving tourism and allied activities etc. with appropriate mitigation measures. **Carrying Capacity:** The consultant shall carry out a comprehensive futuristic carrying capacity assessment of all sites especially reefs, and provide frameworks for review/monitoring based on environment quality, tourist behavior pattern, technological advancement etc.

	Market and Technical Assessment for development of diving The consultant would undertake the market demand and technical assessment for development of diving/marine tourism with multiple attractions. **Strategy Development** • Develop and submit a vision for positioning the Andaman Islands as a globally competitive diving/ marine tourism destination catering to divers, eco-tourists, and non-diver visitors. • Global benchmarking study on Dive site booking platforms; Digital permits; Diver tracking & safety systems and IoT-based reef monitoring. • Propose all possible diving/marine tourism projects that can be undertaken in these islands including but not limited to artificial shipwreck programmes, underwater museums, liveaboard operations, underwater observatory, eco-tourism sailing initiatives, and associated marine tourism infrastructure, hyperbaric safety infrastructure, in accordance with Applicable Laws, Environmental Regulations, and Good Industry Practice. • Prepare a tourism development strategy covering diving tourism, marine recreation, eco-tourism, liveaboard tourism, and integrated island tourism and added features such as glass bottom boats, semi-submersibles, snorkeling trails and ocean experience centres. • Develop a sustainability and conservation framework ensuring protection of coral reefs, marine ecosystems, and implementation of environmentally responsible tourism practices, including promotion of low-impact tourism models. • Ensure the strategy caters to Dive instructor training ecosystem; Local employment pathways. Certification partnerships (PADI/SSI centres); Workforce development roadmap • Consolidate stakeholder consultations and workshops feedback into the strategy. **Broad Cost estimates** The Consultant shall prepare broad cost estimates for the identified projects included in the Development Plan. ***Deliverable: Development Potential Report***	**Market and Technical Assessment for development of diving** The consultant would undertake the market demand and technical assessment for development of diving/marine tourism with multiple attractions. **Strategy Development** • Develop and submit a vision for positioning the Andaman Islands as a globally competitive diving/ marine tourism destination catering to divers, eco-tourists, and non-diver visitors. • Global benchmarking study on Dive site booking platforms; Digital permits; Diver tracking & safety systems and IoT-based reef monitoring. • **Propose all possible diving/marine tourism projects that can be undertaken in these islands including but not limited to those mentioned in scope of work, in accordance with Applicable Laws, Environmental Regulations, and Good Industry Practice.** • Prepare a tourism development strategy covering diving tourism, marine recreation, eco-tourism, liveaboard tourism, and integrated island tourism and added features such as glass bottom boats, semi-submersibles, snorkeling trails and ocean experience centres. • Develop a sustainability and conservation framework ensuring protection of coral reefs, marine ecosystems, and implementation of environmentally responsible tourism practices, including promotion of low-impact tourism models. • Ensure the strategy caters to Dive instructor training ecosystem; Local employment pathways. Certification partnerships (PADI/SSI centres); Workforce development roadmap • Consolidate stakeholder consultations and workshops feedback into the strategy. **Broad Cost estimates** The Consultant shall prepare broad cost estimates for the identified projects included in the Development Plan. ***Deliverable: Development Potential Report***

	TASK 4: PREPARATION OF DETAILED PROJECT REPORT INCLUDING DETAILED DEVELOPMENT PLAN, APPROVALS & CLEARANCES, RISK ANALYSIS, FINANCIAL FEASIBILITY REPORT, BUSINESS PLANS. **Detailed Development Plan** • Consolidate all outputs from previous phases into a Detailed Development Plan. • Consolidate implementation roadmap outlining timelines, sequencing of interventions, and action plan for execution of identified projects. • Carry out an in-depth detailed analysis of the feasible diving/marine projects that can be undertaken in these islands. • Develop an institutional framework, including roles and responsibilities of implementing agencies and coordination mechanisms including diving Safety Master Plan. • Prepare monitoring and evaluation frameworks including Key Performance Indicators (KPIs) for tourism growth, diving activity, environmental sustainability, infrastructure utilisation, and investment mobilization. • Define clear responsibility allocation between Authority, Consultant, specialist technical consultants, environmental consultant, EPC contractor, PPP concessionaire, operator and monitoring agency. • The Detailed Development Plan shall be submitted to the Authority for review and comments and the Consultant shall incorporate such changes suggested by the Authority. **Approvals and Clearances** The Consultant shall identify and outline the process for procuring various approvals and clearances for all projects identified under the Development Plan that would be required from various regulatory agencies. The consultant shall also provide full support (documentation, technical input, preparing various forms & reports, etc.) in obtaining CRZ, Environmental, Forest Clearances, Defense Clearance etc., wherever required for the planned Projects.	**TASK 4: PREPARATION OF DETAILED PROJECT REPORT INCLUDING DETAILED DEVELOPMENT PLAN, APPROVALS & CLEARANCES, RISK ANALYSIS AND APPOINTMENT OF EIA CONSULTANT** **Detailed Development Plan** • Consolidate all outputs from previous phases into a Detailed Development Plan. • Consolidate implementation roadmap outlining timelines, sequencing of interventions, and action plan for execution of identified projects. • Carry out an in-depth detailed analysis of the feasible diving/marine projects that can be undertaken in these islands. • Develop an institutional framework, including roles and responsibilities of implementing agencies and coordination mechanisms including diving Safety Master Plan. • Prepare monitoring and evaluation frameworks including Key Performance Indicators (KPIs) for tourism growth, diving activity, environmental sustainability, infrastructure utilisation, and investment mobilization. • Define clear responsibility allocation between Authority, Consultant, specialist technical consultants, environmental consultant, EPC contractor, PPP concessionaire, operator and monitoring agency. • The Detailed Development Plan shall be submitted to the Authority for review and comments and the Consultant shall incorporate such changes suggested by the Authority. **Approvals and Clearances** The Consultant shall identify and outline the process for procuring various approvals and clearances for all projects identified under the Development Plan that would be required from various regulatory agencies. The consultant shall also provide full support (documentation, technical input, preparing various forms & reports, etc.) in obtaining CRZ, Environmental, Forest Clearances, Defense Clearance etc., wherever required for the planned Projects. **Appointment of EIA Consultant** The Consultant shall prepare the RFP and assist the Authority (including Pre-bid assistance and bid evaluation) for engaging the accredited EIA Consultant for EIA

	Risk analysis The consultant shall conduct a detailed risk analysis of the proposed developments to determine, assess, allocate and manage/ mitigate risks (such as, but not limited to project, commercial, financial, political, economic, and legal risks) during all project stages; **Financial Feasibility** The consultant would undertake overall financial feasibility and Business plans for the projects. The consultant would bring out various assumptions for revenue, cost and others, including basis thereof, which are used by it in the financial model. The analysis shall include all the elements of the project. The Consultant shall also undertake sensitivity analysis by identifying the most critical factors and determine their impact on the IRR, including varying project costs and benefits, implementation period, and combinations of these factors. **Detailed Project Report** The DPR shall be prepared as an integrated transaction and implementation document based on the baseline assessment, market sounding, financial analysis, Detailed Development Plan, Business plans and specialist technical outputs. Detailed engineering drawings, statutory designs, technical certifications, environmental impact documentation and professional sign-offs required under applicable laws shall be prepared / certified by the relevant appointed specialist agencies, consultants or implementation contractors, as applicable. The Consultant shall integrate such outputs for project structuring, phasing, cost estimation, risk allocation, procurement strategy and bid documentation. ***Deliverable: Detailed Project Report***	study and EC/CRZ/FC clearance. The Consultant shall provide all necessary technical inputs, preparation of documents and coordination with the Authority appointed Agency including interaction/ presentation to MoEF&CC. **Risk analysis** The consultant shall conduct a detailed risk analysis of the proposed developments to determine, assess, allocate and manage/ mitigate risks (such as, but not limited to project, commercial, financial, political, economic, and legal risks) during all project stages; ***Deliverable: Detailed Development Plan Report & RFP for EIA Consultant*** **Detailed Project Report** The DPR shall be prepared as an integrated transaction and implementation document based on the baseline assessment, market sounding, financial analysis, Detailed Development Plan and specialist technical outputs. Detailed engineering drawings, BOQs, cost estimates and implementation schedules for the proposed projects, statutory designs, technical certifications, environmental impact documentation and professional sign-offs required under applicable laws shall be prepared / certified by the relevant appointed specialist agencies, consultants or implementation contractors, as applicable. The Consultant shall integrate such outputs for project structuring, phasing, cost estimation, risk allocation, procurement strategy and bid documentation. **A tentative list of projects for which DPR to be prepared by the consultant are as under:** **1. Development of shipwrecks for diving.** **2. Development of underwater museum.** **3. Procurement and operation of dedicated liveaboard fleet.** **4. Setting up of dedicated marine diving emergency response and rescue network including hyperbaric safety infrastructure.** **5. Development or upgradation of dive jetties, embarkation points and small marine hubs.** **6. Eco-tourism & Marine Conservation Infrastructure including community led Dugong & Sea Turtle eco-tours, citizen reef protection programme.** **7. Marine spatial zoning and eco-certification framework.** **8. Development of Marina.** **9. Coral reef restoration project.**

		The list is indicative and intended for reference purposes only. The final list of projects subject to a maximum of ten DPRs shall be decided in consultation with the appointed consultant, based on the findings of the site feasibility studies and the availability of budgetary provisions. Incase of more than ten project DPRs the consultancy fees as applicable for deliverable of DPRs shall be increased pro-rata basis. ***Deliverable: Detailed Project Report***
	TASK 5: FORMULATING IMPLEMENTATION & OPERATIONAL STRATEGY, DETAILED COSTING AND FINANCIAL STRUCTURING, INVESTMENT STRATEGY FOR IDENTIFIED PROJECTS **Implementation and operational Strategy** • Develop a phased rollout plan to avoid over-ambitious clustering and early-year CAPEX overload, with Phase 1 covering core dive safety and enabling infrastructure, Phase 2 covering premium attractions and diversified non-diver experiences, and Phase 3 covering flagship assets and scale-up investments. • Prepare project packaging and procurement strategy indicating which components are suitable for EPC, PPP concession, management contract, operator-led development, specialist consultancy, institutional partnership or grant / public funding support. • Prepare execution-level transaction frameworks including concession structure, scope allocation, service standards, revenue streams, revenue share / fee model, performance obligations, risk allocation, hand back obligations, monitoring mechanism and termination principles for priority PPP projects. • Assess incentive strategies including credit-linked schemes, capital subsidy schemes, tax incentives, viability gap support and other support measures for attracting private investment and international operators. **Detailed Costing and Financial Structuring** • Prepare detailed cost estimates including: Capital costs (civil, marine works, equipment, installations); Operation and maintenance costs • Develop project structuring options including PPP models, EPC, or hybrid approaches. • Prepare preliminary financial analysis including revenue streams and funding options.	**TASK 5: FINANCIAL FEASIBILITY, IMPLEMENTATION & OPERATIONAL STRATEGY, DETAILED COSTING AND FINANCIAL STRUCTURING, BUSINESS PLAN, INVESTMENT STRATEGY FOR IDENTIFIED PROJECTS** **Financial Feasibility** **The consultant would undertake overall financial feasibility and Business plans for the projects. The consultant would bring out various assumptions for revenue, cost and others, including basis thereof, which are used by it in the financial model. The analysis shall include all the elements of the project.** **The Consultant shall also undertake sensitivity analysis by identifying the most critical factors and determine their impact on the IRR, including varying project costs and benefits, implementation period, and combinations of these factors.** **Detailed Costing and Financial Structuring** • Prepare detailed cost estimates including: Capital costs (civil, marine works, equipment, installations); Operation and maintenance costs • Develop project structuring options including PPP models, EPC, or hybrid approaches. • Prepare preliminary financial analysis including revenue streams and funding options. **Implementation and operational Strategy** • Develop a phased rollout plan to avoid over-ambitious clustering and early-year CAPEX overload, with Phase 1 covering core dive safety and enabling infrastructure,

	Investment Strategy • Prepare a list of investment-ready tourism projects, including diving/marine tourism infrastructure, safety infrastructure, specialised facilities etc. and Identify investment opportunities for the same. • Develop financial models for identified projects, including capital cost estimates, operational costs, revenue streams such as user fees/ticketing, tourism services and financial viability assessment. • Prepare PPP structuring options, including concession frameworks, revenue sharing mechanisms, risk allocation, and viability gap support where required, for projects such as underwater observatory, liveaboard operations, and eco-tourism initiatives. • Undertake pre-feasibility analysis of priority projects and recommend suitable project structuring models. • Prepare a phased implementation and investment plan covering short-term, medium-term, and long-term development. • Submit an Investment and Financial Strategy Report for review by the Authority. ***Deliverable: Implementation and operation guideline Report***	Phase 2 covering premium attractions and diversified non-diver experiences, and Phase 3 covering flagship assets and scale-up investments. • Prepare project packaging and procurement strategy indicating which components are suitable for EPC, PPP concession, management contract, operator-led development, specialist consultancy, institutional partnership or grant / public funding support. • Prepare execution-level transaction frameworks including concession structure, scope allocation, service standards, revenue streams, revenue share / fee model, performance obligations, risk allocation, hand back obligations, monitoring mechanism and termination principles for priority PPP projects. • Assess incentive strategies including credit-linked schemes, capital subsidy schemes, tax incentives, viability gap support and other support measures for attracting private investment and international operators. **Investment Strategy** • Prepare a list of investment-ready tourism projects, including diving/marine tourism infrastructure, safety infrastructure, specialised facilities etc. and Identify investment opportunities for the same. • Develop financial models for identified projects, including capital cost estimates, operational costs, revenue streams such as user fees/ticketing, tourism services and financial viability assessment. • Prepare PPP structuring options, including concession frameworks, revenue sharing mechanisms, risk allocation, and viability gap support where required, for projects such as underwater observatory, liveaboard operations, and eco-tourism initiatives. • Undertake pre-feasibility analysis of priority projects and recommend suitable project structuring models. • Prepare a phased implementation and investment plan covering short-term, medium-term, and long-term development. • Submit an Investment and Financial Strategy Report for review by the Authority. ***Deliverable: Financial Feasibility, Business Plan, Implementation and operation guideline Report***

	TASK 6: APPOINTMENT OF EPC/PPP CONTRACTOR & EIA CONSULTANT, BID PROCESS MANAGEMENT • Assist the Authority in identifying and appointing / onboarding required technical experts, environmental consultants, EIA/CRZ consultants, marine survey agencies, engineering design consultants, research institutes, certification bodies, diving safety experts, hyperbaric / medical emergency experts, implementation contractors, operators and other required agencies for the project. • Prepare / assist in preparing terms of reference, technical scope, eligibility criteria, evaluation criteria, deliverables, timelines, contract conditions and procurement documentation for such specialist agencies and implementation entities. • Assist the Authority in obtaining approvals from Government of India / competent authorities, including PPPAC / SFC / EFC or other approval processes, and coordinate with relevant Ministries / departments as required. • For EIA, CRZ, environmental approvals and statutory clearances, assist the Authority in onboarding accredited environmental consultants and coordinate submission of required studies / documents. The technical and statutory responsibility for such EIA/CRZ documentation shall remain with the appointed environmental consultant / accredited agency. • Prepare bid documents including transaction structure, concession principles, service standards, output/performance specifications, technical specifications based on specialist inputs, drawings / schedules received from appointed technical consultants, scope of work, risk allocation, payment / revenue model, agreements (Concession agreement of EPC agreement) and contract conditions for implementation. • Assist the Authority during the bidding process including pre-bid meetings, response to bidder queries, bid evaluation support, negotiation support and appointment of EPC contractor, PPP concessionaire, operator or implementation agency, as applicable. • Signing of agreement(s) with the successful bidder(s) ***Deliverable: Signing of Agreement(s) with EPC/PPP contractor.***	**TASK 6: APPOINTMENT OF EPC/PPP CONTRACTOR & BID PROCESS MANAGEMENT** • The Consultant shall prepare the RFP and assist the Authority for engaging the EPC/PPP contractor. The Consultant shall provide all necessary technical inputs, regarding preparing terms of reference, technical scope, eligibility criteria, evaluation criteria, deliverables, timelines, contract conditions and procurement documentation. • Assist the Authority in obtaining approvals from Government of India / competent authorities, including PPPAC / SFC / EFC or other approval processes, and coordinate with relevant Ministries / departments as required. • Prepare bid documents including transaction structure, concession principles, service standards, output/performance specifications, technical specifications based on specialist inputs, drawings / schedules received from appointed technical consultants, scope of work, risk allocation, payment / revenue model, agreements (Concession agreement of EPC agreement) and contract conditions for implementation. • Assist the Authority during the bidding process including pre-bid meetings, response to bidder queries, bid evaluation support, negotiation support and appointment of EPC contractor, PPP concessionaire, operator or implementation agency, as applicable. • Signing of agreement(s) with the successful bidder(s) ***Deliverable: Signing of Agreement(s) with EPC/PPP contractor.***
	TASK 7: PROJECT MANAGEMENT CONSULTANCY • Subject to the final contract scope, assist the Authority during project implementation by coordinating with implementing agencies, specialist consultants,	**TASK 7: PROJECT MANAGEMENT CONSULTANCY** • **On-Site Project Management and Coordination:** The PMC shall deploy suitably qualified personnel at the project site(s) on a full-time basis to provide continuous

	contractors, operators and statutory authorities. • Support contract administration, progress monitoring, review of deliverables for consistency with transaction documents, coordination of approvals, quality assurance reporting and issue resolution support. • The Consultant shall provide Transaction Advisory services role during implementation which shall be advisory, coordination and contract-management support in nature. Technical supervision, statutory certification, environmental compliance certification, engineering sign-off, marine safety certification and construction safety responsibility shall remain with the respective appointed PMC / engineering consultant / contractor / specialist agency / statutory consultant, as applicable.	project implementation support, coordinate with the Authority, implementing agencies, contractors, concessionaires/operators, specialist consultants and concerned government departments, and facilitate timely execution of project activities. • **Contract Administration and Transaction Advisory:** Provide on-site support to the Authority in monitoring contractual obligations, Conditions Precedent, Financial Close, performance security, insurance requirements, contractual milestones and compliance with the relevant RFPs, Concession Agreements and other transaction documents. • **Project Progress Monitoring**: Undertake regular on-site monitoring of physical progress against approved implementation schedules, identify delays and deviations, verify reported progress through site observations and records, maintain project dashboards and risk registers, and submit monthly progress reports with recommendations for corrective action. • **Review of Project Deliverables**: Coordinate the submission and review of project reports, drawings, implementation schedules and other deliverables; monitor resolution of observations; and facilitate coordination among technical consultants, contractors and concessionaires to ensure consistency with contractual requirements. • **Statutory Approvals and Inter-Departmental Coordination**: Assist the Authority in tracking and facilitating statutory approvals, permissions and clearances, including environmental, CRZ, coastal, marine, planning and construction-related approvals, through regular coordination with the concerned departments and agencies. • **Diving and Marine Tourism Infrastructure Coordination:** Monitor and coordinate on-site implementation of diving centres, jetties, pontoons, moorings, vessels, equipment facilities, visitor amenities, utilities and associated marine and shore-based infrastructure, ensuring effective coordination among the agencies responsible for the respective components. • **Environmental Sustainability and Quality Monitoring**: Monitor on-site implementation of prescribed environmental safeguards, marine conservation measures and quality assurance requirements through reports and observations of the responsible specialist agencies, and track the rectification of deficiencies and non-conformities. • **Financial Monitoring and Risk Management**: Track project expenditure, milestone-linked payments, proposed variations, cost implications, contractual claims and implementation risks; identify issues affecting project cost and timelines; and recommend mitigation and corrective measures to the Authority. • **Commissioning, Operational Readiness and Handover**: Coordinate on-site readiness reviews covering infrastructure, equipment, statutory permissions, operating procedures, emergency arrangements, testing, commissioning and handover documentation, based on certifications issued by the responsible technical and statutory agencies. • **On-Site Reporting, Documentation and Issue Resolution:** Maintain a project office

3.4 DELIVERABLES & TIMELINES

Task	Duration	Milestone	Payment
1: Inception Report	T_0 + 01 week	On approval of Inception Report	5%
2: Baseline Assessment Report	T_0 + 04 weeks	On submission & acceptance of Baseline assessment report	10%
3: Development Potential report	T_0 + 08 weeks	On submission & acceptance of Development Potential report	10%
4. Detailed Project Report	T_0 + 14 weeks	On Submission & approval of Detailed Detailed Project	20%

or designated on-site presence, as required by the Authority, for maintaining project records, MIS, progress dashboards, meeting minutes and action-taken reports; conduct regular site coordination meetings; resolve implementation-related coordination issues; and submit periodic reports and recommendations to the Authority.

Deployment and Scope Limitation: The PMC shall be stationed at the designated project site(s), with the required personnel deployed on a full-time basis as specified in the RFP. The assignment shall not be performed primarily through remote or off-site support. The PMC shall provide regular on-site coordination, monitoring, reporting and contract-management support, with visits to other project locations as required by the Authority. Its role shall remain advisory and coordinative in nature. Technical supervision, engineering design and sign-off, construction quality certification, environmental compliance certification, marine and diving safety certification, statutory approvals and construction safety responsibilities shall remain with the respective qualified consultants, contractors, concessionaires, specialist agencies and competent statutory authorities, as applicable.

The consultancy charges of PMC shall be directly linked with the payment terms/deliverables of the EPC/PPP contractor. Irrespective of extension of deadline for execution of the project, the PMC charges shall remain unchanged with extension of contract until completion of work.

3.4 DELIVERABLES & TIMELINES

Task	Duration	Milestone	Payment
1: Inception Report	**T_0 + 01 week**	**On approval of Inception Report**	**5%**
2: Baseline Assessment Report	**T_0 + 04 weeks**	**On submission & acceptance of Baseline assessment report**	**10%**
3: Development Potential report	**T_0 + 08 weeks**	**On submission & acceptance of Development Potential report**	**10%**
4. Preparation Of Detailed Project Report	**T_0 + 10 weeks**	**On Submission & approval of Detailed Development Plan**	**10%**

including Detailed Development Plan, Approvals & Clearances, Risk Analysis, Financial Feasibility Report, Business Plans.		Report	
5: Implementation and operational Strategy	T_0 + 20 weeks	On submission of implementation and operation guideline Report	10%
6: Appointment of PPP /EPC contractor	T_0 + 52 weeks	On signing of agreement with PPP/ EPC contractor	15%
7: Project Management Consultancy (PMC) during construction	T_0 + 156 weeks	The payment for PMC charges will be made on quarterly basis in equal installments.	30%
		Total	**100%**

Team composition

The Consultant shall be required to work on assignments/projects as and when assigned by the Employer on an as-required basis, and shall perform the work during the Period of Engagement.

This shall be a deliverable-based assignment, and no continuous deployment of personnel shall be necessary unless specified in this document. However, the Consultant's personnel shall be available to attend important meetings, stakeholder consultations, presentations, bidder conferences, and review meetings convened by the Employer.

Including Detailed Development Plan, Approvals & Clearances, Risk Analysis and Appointment of EIA Consultant		**Report and appointment of EIA consultant.**	
	T_0 + 14 weeks	**On Submission & approval of Detailed Project Report.**	**10%**
5: Financial Feasibility, Implementation & Operational Strategy, Detailed Costing and Financial Structuring, Business Plan, Investment Strategy for Identified Projects	**T_0 + 20 weeks**	**On submission of Financial Feasibility, Business Plan, Implementation and operation guideline Report**	**10%**
6: Appointment of EPC/PPP contractor & bid process management	**T_0 + 52 weeks**	**On signing of agreement with EPC/PPP contractor**	**15%**
7: Project Management Consultancy (PMC)	**T_0 + 156 weeks**	**The payment for PMC charges will be made stage wise on the basis of progress of the work by EPC/PPP contractor.**	**30%**
		Total	**100%**

The Agencies/consultants shall submit 3 sets of hard copies and a editable soft copy (word, pdf, GIS, Autocad, etc) of the reports & drawings within the stipulated time.

Team composition

The Consultant shall be required to work on assignments/projects as and when assigned by the Employer on an as-required basis, and shall perform the work during the Period of Engagement.

This shall be a deliverable-based assignment, and no continuous deployment of personnel shall be necessary unless specified in this document. However, the Consultant's personnel shall be available to attend important meetings, stakeholder consultations, presentations, bidder conferences, and review meetings convened by the Employer.

Key Personnel	Educational Qualification	Professional Experience	Experience in Eligible Assignments
Team Leader / Tourism Planning Expert (International)	Master's Degree in Tourism Planning, MBA Tourism/ Urban Planning, Marine Engineering/ Coastal Engineering	15+	Led the team for at least 05 destination planning of island/coastal / tourism projects Availability: As per project requirement.
Diving Expert	Masters in Marine Biology / Oceanography / Environmental Science Civil / Coastal / Marine Engineering (for infrastructure projects)	10+	PADI / SSI / NAUI / CMAS certification (Instructor or Divemaster level) Availability: As per project requirement.
Tourism Infrastructure & Master Planning Expert	Masters in Planning/ Tourism with experience of planning	10+	Experience of atleast 05 destination/master planning / tourism projects Availability: As per project requirement.
Environmental & Sustainability / Marine Ecology Expert	PG degree in Environment Engineering/ Environmental Science/ Climate science/ Marine science/ ecology	10+	Experience of at least 01 project of marine/ costal conservation. Availability: As per project requirement.
Tourism Investment/ PPP/Financial Expert	Degree in Business/ Finance/ Law/ MBA/Economics/PGDM in Finance	10+	Experience of at least 05 project exp. PPP in infrastructure/Govt Sector/ Tourism Availability: As per project requirement.
Visitor Experience & Product Development Expert	Degree in Marketing/Market Research/ Tourism / MBA/PGDM and related fields	10+	Experience of at least 03 projects of destination development/management Availability: As per project requirement.

Note:

1. The maximum age of the team member shall be maximum 55 years.
2. Additional resources of sector experts if required needs to be made available within a notice of 15 days at additional cost of per day of team leader having relevant

Key Personnel	Educational Qualification	Professional Experience	Experience in Eligible Assignments
Team Leader / Tourism Planning Expert	Master's Degree in Tourism/ MBA / Masters in Urban Planning/ Masters in Marine Engineering or Coastal Engineering or equivalent.	15+	Led the team for at least 05 destination planning of island/coastal / tourism projects Availability: As per project requirement.
Diving Expert	Any Graduate	08+	PADI / SSI / NAUI / CMAS certification (Instructor or Divemaster level) Availability: As per project requirement.
Tourism Infrastructure & Master Planning Expert	Masters in Planning/ Tourism or equivalent.	08+	Experience of atleast 05 destination/master planning / tourism projects Availability: As per project requirement.
Environmental & Sustainability / Marine Ecology Expert	Masters degree in Environment Engineering/ Environmental Science/ Climate science/ Marine science/ ecology or equivalent	08+	Experience of at least 01 project of marine/ costal conservation. Availability: As per project requirement.
Tourism Investment/ PPP/Financial Expert	MBA/CA or equivalent.	08+	Experience of at least 05 project exp. PPP in infrastructure/Govt Sector/ Tourism Availability: As per project requirement.
Visitor Experience & Product Development Expert	MBA/MBA Tourism or equivalent.	08+	Experience of at least 03 projects of destination development/management Availability: As per project requirement.

Note:

1. The maximum age of the team member shall be maximum 60 years.
2. Additional resources of sector experts if required needs to be made available within

	qualification and experience. 3. **PADI** – *Professional Association of Diving Instructors* 4. **SSI** – *Scuba Schools International* 5. **NAUI** – *National Association of Underwater Instructors* 6. **CMAS** – *Confédération Mondiale des Activités Subaquatiques (World Underwater Federation)* 7. Authority will not consider any substitution of Resources deputed normally but substitution may be allowed under compelling circumstances beyond the control of the Consultant and the concerned Key resource. Such substitutions shall be subject to equally or better qualified resource as per the requirements mentioned in the RFP being provided to the satisfaction of Authority. 8. Successful consultant depending on the requirement of the work needs to engage additional experts/sub-consultant subject to clause 4 of the contract for consultant services. The Agencies/consultants shall submit 3 sets of hard copies and a soft copy (word & pdf versions) of the reports within the stipulated time.	a notice of 15 days at additional cost of per day of team leader having relevant qualification and experience. 3. PADI – Professional Association of Diving Instructors 4. SSI – Scuba Schools International 5. NAUI – National Association of Underwater Instructors 6. CMAS – Confédération Mondiale des Activités Subaquatiques (World Underwater Federation) 7. Authority will not consider any substitution of Resources deputed normally but substitution may be allowed under compelling circumstances beyond the control of the Consultant and the concerned Key resource. Such substitutions shall be subject to equally or better qualified resource as per the requirements mentioned in the RFP being provided to the satisfaction of Authority. 8. Successful consultant depending on the requirement of the work needs to engage additional experts/sub-consultant subject to clause 4 of the contract for consultant services.
6.	**Section 4: Eligibility and Evaluation Criteria** 4.1.2 Consultants are allowed to form consortiums and bid for the project. The consortium should not consist of more than two consultant firms. The responsibilities to undertake all the activities detailed out in the scope of work shall rest with the lead consultant from the consortium. The team leader and more than fifty percent of the experts listed in the team should be a part of lead consultant. He should be available in all important meetings and presentations.	**Section 4: Eligibility and Evaluation Criteria** *4.1.2.* Consultants are allowed to form consortiums and bid for the project. The consortium should not consist of **more than three** consultant firms. The responsibilities to undertake all the activities detailed out in the scope of work shall rest with the lead consultant from the consortium. ***The team leader and atleast four key personnel must be the employee of the lead partner or consortium member out of which the team leader and atleast two key personnel must be the employee of lead partner. Maximum one key personnel i.e Diving Expert/Environment Expert may be engaged through sub-consultant subject to meeting qualification and experience as prescribed in Section 3 clause 3.3 Team Composition. Details of sub consultant to be provided as per enclosed Form Tech-19.*** The team leader should be available in all important meetings and presentations.

7.

4.2 Evaluation

4.2.1 Criteria, sub-criteria and point system for evaluation to be followed under this procedure is as under:

S. No.	Criteria	Weightage	Documents to be submitted
I	Specific experience of the consultant firm relevant to the assignment/job	**10 marks**	As per Form Tech-2 and Tech-12
	• The bidder should have undertaken advisory / consulting services in India for at least seven projects involving development planning/preparation of DPR for tourism sector projects including at least 02 projects in diving/ marine/coastal tourism with Central Govt / State Govt/ PSUs / Government authority /corporation/SPV, with the consultancy fee for each project being not less than ₹ 2.40 crore in the last 07 years (5 marks)	5 marks	
	The bidder should have successfully undertaken Transaction advisory services for at least 02 (TWO) PPP projects with minimum project cost of 25Cr during the last 07 years for Central/State Government, PSU, Development Authority or Statutory Body, out of which and at least ONE such PPP project should be for diving/ coastal/ marine/ island / tourism	5 Marks	
II	Adequacy of the proposed methodology and work plan in response to the terms of reference (understanding of objective, completeness & responsiveness, work plan, etc.)	**40 Marks**	As per Form Tech 3andTech 4 Technical presentation to be made before Tender Evaluation Committee
III	Key professional staff: Professional qualification, experience and competency for the assignment	**50 marks**	As per Form Tech 5andTech 6
	Total	**100 marks**	

4.2 Evaluation

4.2.1 Criteria, sub-criteria and point system for evaluation to be followed under this procedure is as under:

S. No.	Criteria	Weightage	Documents to be submitted
I	Specific experience of the consultant firm relevant to the assignment/job	**10 marks**	As per Form Tech-2 and Tech-12
	• The bidder should have undertaken advisory / consulting services in **India/Outside India** for at least seven projects involving development planning/preparation of DPR for tourism sector projects including at least 02 projects in diving/ marine/coastal tourism with Central Govt / State Govt/ PSUs / Government authority /corporation/SPV, with the consultancy fee for each project being not less than ₹ 2.40 crore in the last 07 years (5 marks)	5 marks	
	The bidder should have successfully undertaken Transaction advisory services for at least 02 (TWO) PPP projects with minimum project cost of 25Cr during the last 07 years for Central/State Government, PSU, Development Authority or Statutory Body, out of which and at least ONE such PPP project should be for diving/ coastal/ marine/ island / tourism	5 Marks	
II	Adequacy of the proposed methodology and work plan in response to the terms of reference (understanding of objective, completeness & responsiveness, work plan, etc.)	**40 Marks**	As per Form Tech 3 and Tech 4 Technical presentation to be made before Tender Evaluation Committee
III	Key professional staff: Professional qualification, experience and competency for the assignment	**50 marks**	As per Form Tech 5 and Tech 6
	Total	**100 marks**	

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4.2.3 Division of Key professional Marks:

Profession	Experience in relevant field	Marks
Team Leader/ Tourism Planning Expert	Minimum 15 years	**7**
	20 or more years	**10**
Diving Expert	Minimum10 years	**5.6**
	15 years and more	**8**
Tourism Infrastructure & Master Planning Expert	Minimum 10 years	**5.6**
	15 years and more	**8**
Environmental & Sustainability/ Marine Ecology Expert	Minimum 10 years	**5.6**
	15 years and more	**8**
Tourism Investment /PPP/Financial Expert	Minimum 10 years	**5.6**
	15 years and more	**8**
Visitor Experience & Product Development Expert	Minimum 10 years	**5.6**
	15 years and more	**8**

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4.2.3 Division of Key professional Marks:

Profession	Experience in relevant field	Marks
Team Leader/ Tourism Planning Expert	Minimum 15 years	7
	20 or more years	10
Diving Expert	**Minimum 08 years**	5.6
	12 years and more	8
Tourism Infrastructure & Master Planning Expert	**Minimum 08 years**	5.6
	12 years and more	8
Environmental & Sustainability/ Marine Ecology Expert	**Minimum 08 years**	5.6
	12 years and more	8
Tourism Investment /PPP/Financial Expert	**Minimum 08 years**	5.6
	12 years and more	8
Visitor Experience & Product Development Expert	**Minimum 08 years**	5.6
	12 years and more	8

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GC Clause 2.4 of Contract of consultant service

2.4 **Expiration of Contract**: Unless terminated earlier pursuant to Clause GC 2.9 hereof, this Contract shall expire at the end of THREE years from the Effective Date unless further extended in writing by the Employer.

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GC Clause 2.4 of Contract of consultant service

2.4 **Expiration of Contract**: Unless terminated earlier pursuant to Clause GC 2.9 hereof, this Contract shall expire at the end of THREE years from the Effective Date unless further extended in writing by the Employer **without any additional cost**.

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GC Clause 6.3 of Contract of consultant service

Clause 6.3: Terms of Payment: The payments in respect of the Services shall be made as follows:

(a) The consultant shall submit the invoice for payment when the payment is due as per the agreed terms. The payment shall be released as per the work-related milestones achieved and as per the specified hereunder:

Task	Duration	Milestone	Payment
1: Inception Report	T_0 + 01 week	On approval of Inception Report	5%
2: Baseline Assessment Report	T_0 + 04 weeks	On submission & acceptance of Baseline assessment report	10%
3: Development Potential report	T_0 + 08 weeks	On submission & acceptance of Development Potential report	10%
4. Detailed Project Report including Detailed Development Plan, Approvals & Clearances, Risk Analysis, Financial Feasibility Report, Business Plans.	T_0 + 14 weeks	On Submission & approval of Detailed Detailed Project Report	20%
5: Implementation and operational Strategy	T_0 + 20 weeks	On submission of implementation and operation guideline Report	10%
6: Appointment of PPP /EPC contractor	T_0 + 52 weeks	On signing of agreement with PPP/ EPC contractor	15%
7: Project Management Consultancy (PMC)	T_0 + 156 weeks	The payment for PMC charges will be made on	30%

GC Clause 6.3 of Contract of consultant service

Clause 6.3: Terms of Payment: The payments in respect of the Services shall be made as follows:

(a) The consultant shall submit the invoice for payment when the payment is due as per the agreed terms. The payment shall be released as per the work-related milestones achieved and as per the specified hereunder:

Task	Duration	Milestone	Payment
1: Inception Report	**T_0 + 01 week**	**On approval of Inception Report**	**5%**
2: Baseline Assessment Report	**T_0 + 04 weeks**	**On submission & acceptance of Baseline assessment report**	**10%**
3: Development Potential report	**T_0 + 08 weeks**	**On submission & acceptance of Development Potential report**	**10%**
4. Preparation Of Detailed Project Report Including Detailed Development Plan, Approvals & Clearances, Risk Analysis and Appointment of EIA Consultant	**T_0 + 10 weeks**	**On Submission & approval of Detailed Development Plan Report and appointment of EIA consultant.**	**10%**
	T_0 + 14 weeks	**On Submission & approval of Detailed Project Report.**	**10%**
5: Financial Feasibility, Implementation & Operational Strategy, Detailed Costing and Financial Structuring, Business Plan, Investment Strategy for Identified Projects	**T_0 + 20 weeks**	**On submission of Financial Feasibility, Business Plan, Implementation and operation guideline Report**	**10%**

	during construction		quarterly basis in equal installments.		**6: Appointment of EPC/PPP contractor & bid process management**	**T_0 + 52 weeks**	**On signing of agreement with EPC/PPP contractor**	**15%**
			Total	**100%**	**7: Project Management Consultancy (PMC)**	**T_0 + 156 weeks**	**The payment for PMC charges will be made stage wise on the basis of progress of the work by EPC/PPP contractor.**	**30%**
							Total	**100%**

The consultants shall submit 3 sets of hard copies and a soft copy (word & pdf versions) of the reports within the stipulated time.

The Agencies/consultants shall submit 3 sets of hard copies and a editable soft copy (word, pdf, GIS, Autocad, etc) of the reports & drawings within the stipulated time.

11	VC link for Second round of pre-bid meeting:	Second round of pre-bid meeting will be held at 04.00 pm on 05.11.2026. The VC link is as under: **Thursday, 5 November · 4:00 pm** **Google Meet joining info** **Video call link: https://meet.google.com/hxd-vfuv-ide**

The last date for submission of online bids has been extended to **03.00 pm on 27.11.2026** and the technical bids will be opened on the same day at 03.30 pm. Further, the bidders may submit their second-round pre-bid queries if any by **03.00 pm on 04.11.2026** to email id: aniidco@gmail.com and make it convenient to attend the pre-bid meeting.

General Manager (Projects)
F. No. 1-1880/ANIIDCO/Projects/2026-27/4179
Date: 30.10.2026

Annexure A

Areas Open for Scuba Diving in Andaman Islands

Following areas have been identified and kept open for Scuba Diving activities: -

a. Neil Island
b. Henry Lawrence Island *(Marine National Park)
c. John Lawrence Island *(Marine National Park)
d. Inglis Island (Sanctuary)
e. Outram Island *(Marine National Park)
f. Campbell Shoal
g. East Coast of South Andaman Island between North Point and Chidiyatapu with the exception of Ross Island, main channel to the harbour, Phoenix Bay, Chatham, Haddo/I.N. Jetty, FDN-I and Brichgunj.
h. East and South coasts of Rutland Island outside the Marine National Park.
i. Cinque Island Sanctuary*(Marine National Park)
j. North of North Wandoor and North of Tarmugli Island excluding the Marine National Park and Lohabarack Sanctuary and shallow open sea areas such as Allen Patches. *(Marine National Park)
k. Havelock Island and shallow sites and barren rocks in open sea such as Pilot Reef and Minerva Ledge excluding Havelock Jetty and Radhanagar Beach
l. Long Island
m. Avis Island
n. North Brother (Wildlife Sanctuary)
o. South Brother (Wildlife Sanctuary)
p. Sister Island
q. Jolly Buoy and Red Skin Island (Marine National Park)
r. Narcondum Island and Barren Island (no landing ashore).

(i) Scuba Diving is allowed in Marine National Park subject to payment of prescribed fee which is Rs.500/- per person per day in respect of Indian citizens and Rs.1000/-per person per day in respect of foreigners.
(ii) The entry to Marine National Park/Wild Life Sanctuary is subject to prior permission from the Chief Wildlife Warden, Department of Environment and Forest, Andaman Nicobar Administration on payment of prescribed fee.
(iii) The list of areas open for Scuba diving will be updated from time to time and negative list will also be notified by the Administration periodically.

Dive sites open for scuba diving in Diglipur, North Andaman

S.N	Site Name	Type of Scuba Diving	Coordinates	Depth Range
1	Near Ross & Smith Islands	Shore Diving	13.307924° N, 93.070824° E	2 metres to 12 metres
2	North East of Ross & Smith Bridge	Boat Diving	13.306624° N, 93.073193° E	3 metres to 11 metres
3	Small Wall off Ross Island	Boat Diving	13° 17.606' N, 093° 4.926' E	8 – 10 metres (top)
4	Wall of Craggy / Gentle Slope	Boat Diving	13° 13.279' N, 093° 3.981' E	8 metres to 31 metres

Dive site open for scuba diving in Mayabunder, Middle Andaman & Diglipur, North Andaman.

SLNo	Site Name	Type of Scuba Diving	Co-ordinates	Depth Range
1	North of Sound Island Rock, Mayabunder	Boat Diving	13°0.668' N 93°0.715' E	8-20 metres
2	Marker 077, Mayabunder	Boat Diving	12°55.130' N 92°56.301' E	6-15 metres
3	Bochang, Mayabunder	Boat Diving	13°2.193' N 93°1.002' E	5-40 mertres
4	Hiran Tikery, Diglipur	Boat Diving	13°21'59.3" N 93°04'59.9" E	6-15 metres
5	Landfall East, Diglipur	Boat Diving	13°39'45.5" N 93°04'59.9" E	1-18 metres
6	House Reef at Ross & Smith, Diglipur	Shore Diving	13°18'40.2" N 93°04'20.1" E	2-8 metres
7	Paget Island, Diglipur	Boat Diving	13°25'09.2" N 92°52'23.7" E	6-12 metres
8	Landfall South, Diglipur	Boat Diving	13°37'18.1" N 93°01'21.8" E	5-20 metres

ANDAMAN DIVE SITE MAP



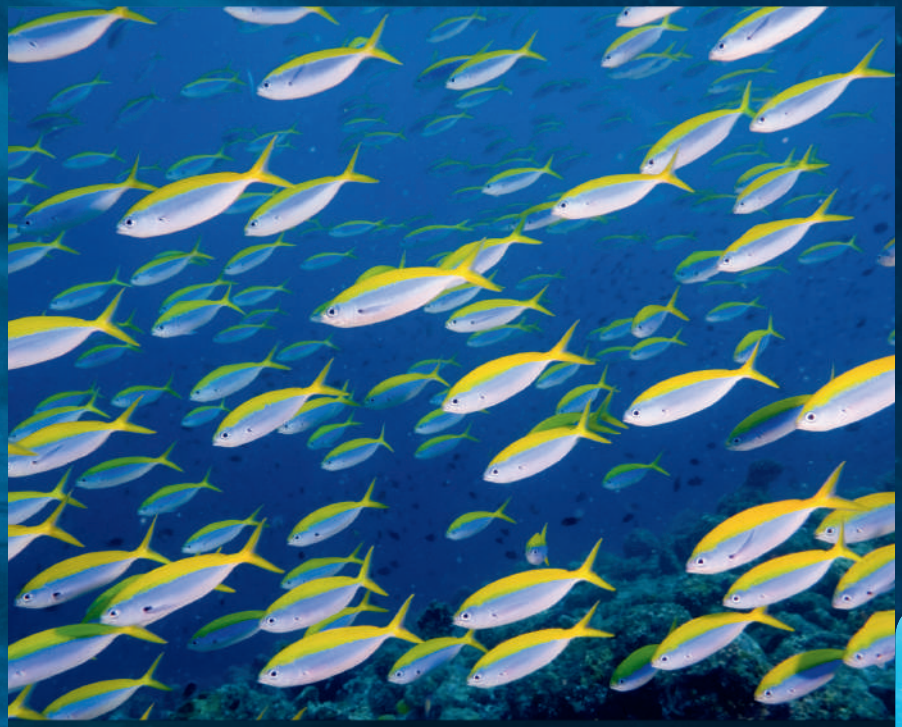
Directorate of Tourism
Andaman & Nicobar Administration
Sri Vijaya Puram, 744101
Ph : 03192-232694 / 232747
E : touristhelpdeskandamans@gmail.com

andamans nicobars

Emerald. Blue. And you

DIVE DEEPER

SCUBA DIVING



WHY ANDAMANS & NICOBARS IS PERFECT FOR YOUR DIVING EXPERIENCE

The Andaman Islands are one of India's most sought-after destinations for scuba diving in Asia, offering some of the clearest waters, vibrant coral reefs, and rich marine biodiversity. You can dive in and explore the underwaters at Sri Vijaya Puram, Swaraj Dweep and Shaheed Dweep.

DIVING OPTIONS

- Discover Scuba Diving (DSD): For beginners; 30–45 min dive with instructor.
- Scuba Certifications (PADI / SSI): Open Water, Advanced, Rescue Diver courses available.
- Fun Dives: Guided dives for certified divers exploring deeper sites.
- Live-aboard Diving: Multi-day dive cruises to remote islands like Barren & Narcondam.



EVERYDAY FRIENDLY SIGHTING





























OCCASSIONAL SIGHTING









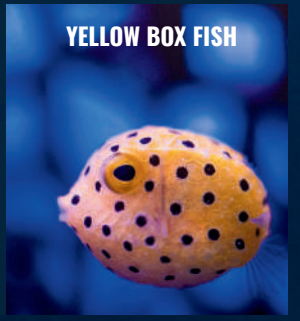














SCUBA DIVING SITES IN ANDAMAN & NICOBAR

- Turtle Beach
- Slope
- Nemo Reef
- Pilot Reef
- Minerva Ledge
- Jacksons Bar
- Duncan Passage
- Inglis Island
- Tamarind Camp
- South Button
- Middle Button
- North Button
- I-95
- Dixon's Pinnacle
- K Rock
- Johnny's Gorge
- Broken Ledge
- Juvi's Coral Reef
- Aquarium
- Eco Diver Reef
- Tribe Gate
- Channel 62
- Small World
- Anthony's Reef
- Red Pillar Reef
- Duncan Passage
- MSV Star
- Wilson

SHIP WRECK

The Andaman & Nicobar Islands, strategically located along the trade and shipping routes of the Bay of Bengal, have a long history of maritime activity. Notable shipwrecks include World War II shipwrecks, merchant and cargo ships, fishing trawlers and smaller cargo vessels.

Popular Shipwreck Sites:

- SS Inchkeith, off Duncan Island (accessible from Swaraj Dweep)
- HMIS Sophie Marie, Chidiya Tapu
- MV Mars, Swaraj Dweep
- North Bay Wreck



FORM TECH-19

Proposal for Sub-Consultant(S)

1.	Details of the Firm	
	Firm's Name, Address and Telephone	
	Name and Telephone No. of the Contact Person	
	Fields of Expertise	
	No. of Years in business in the above Fields	
2.	Services that are proposed to be subcontracted:	
3.	Person who will lead the Sub- Consultant Name: Designation: Telephone No: Email:	
4.	Details of Firm's previous experience	

Name of Work	Nature/scope of work	Name, address and telephone no. of Client	Total Value of Services Performed	Duration of Services	Date of Completion of Services
1. 2. 3.					

(Signature and name of the authorized signatory)

Note:

Atleast……..key personnel engaged must be the employee of the lead partner and maximum ……..key personnel out of ……., ……. and .,.,……..can be outsourced or engaged through sub-consultant subject to meeting qualification and experience as prescribed in Section 3 clause 3.3 Team Composition